

Impact of Current Health Policy on Rural Hospitals and Communities

Michigan

Hospital	Hospital Type	Operating Profit Margin ¹	Sequestration ² <i>2% Inpatient and Outpatient Medicare Revenue Cut</i>			Bad Debt Reimbursement Cut ³ <i>35% Medicare Bad Debt Reimbursement Cut</i>			PPS Coding Offset ⁴ <i>0.5% PPS Medicare Inpatient Revenue Cut</i>			340B Reimbursement Cuts ^{5,6} <i>27% Outpatient Drug Reimbursement Cut for 340B PPS Participants</i>		
			Annual Hospital Revenue Lost ¹	Potential Job Loss ⁷	Potential GDP Loss ⁸	Annual Hospital Revenue Lost ¹	Potential Job Loss ⁷	Potential GDP Loss ⁸	Annual Hospital Revenue Lost ¹	Potential Job Loss ⁷	Potential GDP Loss ⁸	Annual Hospital Revenue Lost ¹	Potential Job Loss ⁷	Potential GDP Loss ⁸
ALLEGAN GENERAL HOSPITAL	CAH	0.1%	\$72,443	2	\$172,185	\$260,615	6	\$619,438	-	-	-	-	-	-
ASPIRUS GRAND VIEW HOSPITAL	CAH	2.9%	\$59,058	1	\$114,628	\$101,400	2	\$196,811	-	-	-	-	-	-
ASPIRUS IRON RIVER HOSPITAL & CLINICS INC	CAH	-2.4%	\$107,577	2	\$245,717	\$70,504	1	\$161,037	-	-	-	-	-	-
ASPIRUS KEWEENAW HOSPITAL	CAH	3.6%	\$84,578	2	\$173,557	\$86,755	2	\$178,025	-	-	-	-	-	-
ASPIRUS ONTONAGON HOSPITAL INC	CAH	6.1%	\$11,800	0	\$34,587	\$18,717	0	\$54,862	-	-	-	-	-	-
BARAGA COUNTY MEMORIAL HOSPITAL	CAH	-1.4%	\$29,257	1	\$73,290	\$46,739	1	\$117,082	-	-	-	-	-	-
BELL HOSPITAL	CAH	6.8%	\$40,931	1	\$89,973	\$36,510	1	\$80,254	-	-	-	-	-	-
BORGESS-LEE MEMORIAL HOSPITAL	CAH	1.0%	\$34,722	1	\$71,491	\$76,953	1	\$158,442	-	-	-	-	-	-
BRONSON LAKEVIEW HOSPITAL	CAH	7.9%	\$27,278	0	\$51,750	\$139,550	2	\$264,744	-	-	-	-	-	-
CARO COMMUNITY HOSPITAL	CAH	1.1%	\$24,943	1	\$63,015	\$106,675	2	\$269,503	-	-	-	-	-	-
CHIPPEWA COUNTY WAR MEMORIAL HOSPITAL	Rural PPS	3.0%	\$393,059	9	\$1,017,763	\$74,383	2	\$192,603	\$52,354	1	\$135,561	\$193,185	4	\$500,220
COMMUNITY HEALTH CENTER OF BRANCH COUNTY	Rural PPS	2.8%	\$306,730	7	\$774,392	\$221,251	5	\$558,587	\$42,714	1	\$107,840	\$120,121	3	\$303,265
DECKERVILLE COMMUNITY HOSPITAL	CAH	-3.5%	\$18,832	1	\$60,893	\$35,224	1	\$113,897	-	-	-	-	-	-
DICKINSON COUNTY MEMORIAL HOSPITAL	Rural PPS	-3.6%	\$378,311	9	\$1,005,217	\$106,312	3	\$282,484	\$50,650	1	\$134,582	\$194,476	5	\$516,745
EATON RAPIDS MEDICAL CENTER	CAH	6.4%	\$14,871	0	\$40,426	\$74,592	2	\$202,774	-	-	-	-	-	-
HARBOR BEACH COMMUNITY HOSPITAL	CAH	-0.1%	\$14,771	0	\$46,594	\$23,400	1	\$73,813	-	-	-	-	-	-
HAYES GREEN BEACH MEMORIAL HOSPITAL	CAH	2.4%	\$42,065	1	\$96,140	\$69,488	1	\$158,815	-	-	-	-	-	-
HELEN NEWBERRY JOY HOSPITAL	CAH	-6.6%	\$24,722	1	\$71,026	\$63,401	2	\$182,150	-	-	-	-	-	-
HILLS & DALES GENERAL HOSPITAL	CAH	2.5%	\$32,729	1	\$78,517	\$121,185	3	\$290,725	-	-	-	-	-	-
HILLSDALE HOSPITAL	Rural PPS	-2.2%	\$245,258	6	\$623,959	\$166,280	4	\$423,033	\$35,037	1	\$89,137	\$107,655	2	\$273,883
HURON MEDICAL CENTER	Rural PPS	-1.6%	\$253,371	5	\$599,945	\$79,717	2	\$188,759	\$36,070	1	\$85,408	\$78,221	2	\$185,217
KALKASKA MEMORIAL HEALTH CENTER	CAH	23.4%	\$10,059	0	\$20,657	\$212,602	4	\$436,598	-	-	-	-	-	-
MACKINAC STRAITS HOSPITAL AND HEALTH CENTER	CAH	2.8%	\$13,865	0	\$33,847	\$94,184	2	\$229,919	-	-	-	-	-	-
MARLETTE REGIONAL HOSPITAL	CAH	0.0%	\$28,353	1	\$84,372	\$90,069	2	\$268,026	-	-	-	-	-	-
MCKENZIE HEALTH SYSTEM	CAH	2.8%	\$21,671	0	\$44,411	\$83,040	2	\$170,175	-	-	-	-	-	-
MCLAREN CENTRAL MICHIGAN	Rural PPS	4.8%	\$372,503	7	\$826,659	\$125,347	2	\$278,169	\$48,154	1	\$106,864	\$151,799	3	\$336,872
MCLAREN LAPEER REGION	Rural PPS	6.3%	\$638,411	11	\$1,279,780	\$165,695	3	\$332,158	\$114,033	2	\$228,594	-	-	-
MEMORIAL HEALTHCARE	Rural PPS	1.5%	\$407,377	9	\$973,828	\$211,161	5	\$504,778	\$44,449	1	\$106,254	\$225,729	5	\$539,602
MERCY HEALTH LAKESHORE CAMPUS	CAH	12.6%	\$22,714	0	\$44,904	\$124,032	2	\$245,203	-	-	-	-	-	-
MIDMICHIGAN MEDICAL CENTER - ALPENA	Rural PPS	-1.7%	\$753,128	18	\$2,058,200	\$364,269	9	\$995,500	\$91,280	2	\$249,456	\$246,872	6	\$674,669
MIDMICHIGAN MEDICAL CENTER-CLARE	Rural PPS	9.1%	\$216,054	6	\$702,847	\$188,132	5	\$612,013	\$21,404	1	\$69,629	-	-	-
MIDMICHIGAN MEDICAL CENTER-GLADWIN	CAH	12.6%	\$26,149	1	\$76,407	\$251,553	7	\$735,032	-	-	-	-	-	-
MIDMICHIGAN MEDICAL CENTER-GRATIOT	Rural PPS	-1.6%	\$400,040	10	\$1,082,634	\$214,589	5	\$580,745	\$51,482	1	\$139,326	\$180,485	4	\$488,449
MUNISING MEMORIAL HOSPITAL	CAH	-0.8%	\$4,861	0	\$14,868	\$15,518	0	\$47,465	-	-	-	-	-	-
MUNSON HEALTHCARE CADILLAC HOSPITAL	Rural PPS	0.5%	\$400,773	10	\$1,062,537	\$230,889	5	\$612,138	\$55,522	1	\$147,200	\$145,555	3	\$385,899
MUNSON HEALTHCARE CHARLEVOIX HOSPITAL	CAH	0.8%	\$65,196	1	\$130,437	\$93,794	2	\$187,653	-	-	-	-	-	-
MUNSON HEALTHCARE GRAYLING HOSPITAL	Rural PPS	0.0%	\$373,575	8	\$911,102	\$174,754	4	\$426,203	\$55,668	1	\$135,767	\$139,404	3	\$339,988
OAKLAWN HOSPITAL	Rural PPS	3.0%	\$394,720	7	\$784,926	\$105,563	2	\$209,918	\$57,281	1	\$113,908	\$251,675	4	\$500,472
OTSEGO MEMORIAL HOSPITAL	Rural PPS	5.2%	\$314,699	5	\$604,030	\$145,672	3	\$279,602	\$39,446	1	\$75,711	\$174,778	3	\$335,467
PAUL OLIVER MEMORIAL HOSPITAL	CAH	9.2%	\$114,242	2	\$198,488	\$55,256	1	\$96,003	-	-	-	-	-	-
PROMEDICA BIXBY HOSPITAL	Rural PPS	8.5%	\$391,860	9	\$1,050,758	\$117,351	3	\$314,673	\$58,087	1	\$155,759	\$153,840	4	\$412,515
PROMEDICA HERRICK HOSPITAL	CAH	-11.2%	\$17,762	0	\$41,320	\$79,854	2	\$185,768	-	-	-	-	-	-
SAINT MARY'S STANDISH COMMUNITY HOSPITAL	CAH	3.1%	\$36,879	1	\$116,346	\$128,004	4	\$403,827	-	-	-	-	-	-
SCHEURER HOSPITAL	CAH	4.1%	\$42,822	1	\$108,707	\$87,511	2	\$222,152	-	-	-	-	-	-
SCHOOLCRAFT MEMORIAL HOSPITAL	CAH	3.5%	\$41,951	1	\$103,577	\$13,193	0	\$32,574	-	-	-	-	-	-
SHERIDAN COMMUNITY HOSPITAL	CAH	3.6%	\$13,410	0	\$37,356	\$68,340	2	\$190,373	-	-	-	-	-	-
SOUTH HAVEN COMMUNITY HOSPITAL	Rural PPS	-3.9%	\$103,434	2	\$229,926	\$44,350	1	\$98,587	\$12,606	0	\$28,023	-	-	-
SPARROW CARSON HOSPITAL	Rural PPS	-10.9%	\$157,876	3	\$368,801	\$66,095	1	\$154,398	\$21,383	0	\$49,952	\$105,104	2	\$245,524
SPARROW CLINTON HOSPITAL	CAH	5.1%	\$44,646	1	\$100,401	\$117,058	2	\$263,243	-	-	-	-	-	-
SPARROW IONIA HOSPITAL	CAH	1.7%	\$46,161	1	\$102,778	\$207,340	4	\$461,647	-	-	-	-	-	-
SPECTRUM HEALTH BIG RAPIDS HOSPITAL	Rural PPS	-6.8%	\$190,641	5	\$547,769	\$119,757	3	\$344,097	\$24,360	1	\$69,993	\$115,654	3	\$332,309
SPECTRUM HEALTH GERBER MEMORIAL	CAH	8.8%	\$93,152	3	\$345,387	\$376,387	12	\$1,395,557	-	-	-	-	-	-
SPECTRUM HEALTH KELSEY HOSPITAL	CAH	18.3%	\$11,329	0	\$32,973	\$91,423	2	\$266,083	-	-	-	-	-	-

Impact of Current Health Policy on Rural Hospitals and Communities

Michigan

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SPECTRUM HEALTH LUDINGTON HOSPITAL	Rural PPS	-11.6%	\$361,587	10	\$1,080,192	\$90,877	2	\$271,482	\$43,189	1	\$129,022	\$134,957	4	\$403,166
SPECTRUM HEALTH PENNOCK	Rural PPS	-5.0%	\$202,033	4	\$469,019	\$55,008	1	\$127,701	\$27,044	1	\$62,783	-	-	-
SPECTRUM HEALTH REED CITY HOSPITAL	CAH	16.9%	\$37,693	1	\$113,241	\$440,108	12	\$1,322,219	-	-	-	-	-	-
SPECTRUM HEALTH UNITED MEMORIAL - UNITED CAMPUS	Rural PPS	11.1%	\$273,152	7	\$772,316	\$158,574	4	\$448,355	\$34,824	1	\$98,461	\$165,749	4	\$468,642
ST FRANCIS HOSPITAL	CAH	1.0%	\$90,255	2	\$194,341	\$295,854	6	\$637,044	-	-	-	-	-	-
STURGIS HOSPITAL	Rural PPS	-8.1%	\$164,016	3	\$352,223	\$59,911	1	\$128,659	\$20,470	0	\$43,960	\$84,426	2	\$181,305
TAWAS ST JOSEPH HOSPITAL	Rural PPS	4.1%	\$258,664	6	\$662,841	\$95,011	2	\$243,471	\$30,712	1	\$78,702	\$97,134	2	\$248,912
THREE RIVERS HEALTH	Rural PPS	-0.8%	\$125,936	3	\$326,981	\$42,368	1	\$110,005	\$15,777	0	\$40,965	\$95,181	2	\$247,130
UP HEALTH SYSTEM PORTAGE	Rural PPS	-1.5%	\$169,850	3	\$390,191	\$35,956	1	\$82,600	\$23,928	0	\$54,968	-	-	-
WEST BRANCH REGIONAL MEDICAL CENTER	Rural PPS	7.0%	\$335,812	10	\$1,071,774	\$164,131	5	\$523,839	\$55,750	2	\$177,930	-	-	-

Note: Maine voted in support of Medicaid expansion in November 2017.

¹ CMS Healthcare Cost Report Information System (HCRIS), Q3 2017. Operating margin is computed in accordance with Flex Monitoring Team guidance. Outliers are excluded. Hospitals for which data are unavailable are excluded.

² Budget Control Act of 2011

³ Middle Class Tax Relief and Job Creation Act of 2012

⁴ American Taxpayer Relief Act of 2012

⁵ MedPAC, 2015

⁶ Medicare Program: Hospital Outpatient Prospective Payment and Ambulatory Surgical Center Payment Systems and Quality Reporting Programs, 2017

⁷ National Center for Rural Health Works, 2016

⁸ The World Bank, 2017

Impact of Proposed Save Rural Hospitals Act on Rural Hospitals and Communities

Michigan

Hospital	Hospital Type	Operating Profit Margin ¹	Eligible and Would Benefit? ^{1,2}	Save Rural Hospitals Act ²			
				Proposed Community Outpatient Hospital Status would Preserve Outpatient Services			
				Annual Hospital Revenue Preserved ¹	Potential Median Margin ¹	Potential Jobs Preserved ³	Potential GDP Preserved ⁴
ALLEGAN GENERAL HOSPITAL	CAH	0.1%	Yes	\$907,779	2.0%	19	\$2,157,637
ASPIRUS GRAND VIEW HOSPITAL	CAH	2.9%	Yes	\$788,909	4.1%	14	\$1,531,225
ASPIRUS IRON RIVER HOSPITAL & CLINICS INC	CAH	-2.4%	Yes	\$835,319	-0.3%	17	\$1,907,952
ASPIRUS KEWEENAW HOSPITAL	CAH	3.6%	Yes	\$757,705	5.0%	14	\$1,554,837
ASPIRUS ONTONAGON HOSPITAL INC	CAH	6.1%	Yes	\$194,160	7.2%	5	\$569,106
BARAGA COUNTY MEMORIAL HOSPITAL	CAH	-1.4%	Yes	\$383,835	0.3%	9	\$961,516
BELL HOSPITAL	CAH	6.8%	Yes	\$510,668	7.7%	10	\$1,122,535
BORGESS-LEE MEMORIAL HOSPITAL	CAH	1.0%	Yes	\$373,635	2.5%	7	\$769,294
BRONSON LAKEVIEW HOSPITAL	CAH	7.9%	Yes	\$538,378	8.9%	9	\$1,021,372
CARO COMMUNITY HOSPITAL	CAH	1.1%	Yes	\$350,228	3.5%	8	\$884,808
CHIPPEWA COUNTY WAR MEMORIAL HOSPITAL	Rural PPS	3.0%	No	-	-	-	-
COMMUNITY HEALTH CENTER OF BRANCH COUNTY	Rural PPS	2.8%	No	-	-	-	-
DECKERVILLE COMMUNITY HOSPITAL	CAH	-3.5%	Yes	\$163,595	-1.3%	5	\$528,981
DICKINSON COUNTY MEMORIAL HOSPITAL	Rural PPS	-3.6%	No	-	-	-	-
EATON RAPIDS MEDICAL CENTER	CAH	6.4%	Yes	\$439,523	7.9%	11	\$1,194,820
HARBOR BEACH COMMUNITY HOSPITAL	CAH	-0.1%	Yes	\$225,776	1.6%	6	\$712,186
HAYES GREEN BEACH MEMORIAL HOSPITAL	CAH	2.4%	Yes	\$646,364	3.6%	13	\$1,477,278
HELEN NEWBERRY JOY HOSPITAL	CAH	-6.6%	Yes	\$449,887	-5.2%	12	\$1,292,527
HILLS & DALES GENERAL HOSPITAL	CAH	2.5%	Yes	\$512,024	4.1%	11	\$1,228,355
HILLSDALE HOSPITAL	Rural PPS	-2.2%	Yes	\$75,450	-2.1%	2	\$191,952
HURON MEDICAL CENTER	Rural PPS	-1.6%	No	-	-	-	-
KALKASKA MEMORIAL HEALTH CENTER	CAH	23.4%	Yes	\$423,252	24.1%	8	\$869,190
MACKINAC STRAITS HOSPITAL AND HEALTH CENTER	CAH	2.8%	Yes	\$521,364	4.1%	11	\$1,272,738
MARLETTE REGIONAL HOSPITAL	CAH	0.0%	Yes	\$509,543	1.6%	14	\$1,516,289
MCKENZIE HEALTH SYSTEM	CAH	2.8%	Yes	\$348,101	4.4%	6	\$713,368
MCLAREN CENTRAL MICHIGAN	Rural PPS	4.8%	No	-	-	-	-
MCLAREN LAPEER REGION	Rural PPS	6.3%	No	-	-	-	-
MEMORIAL HEALTHCARE	Rural PPS	1.5%	No	-	-	-	-
MERCY HEALTH LAKESHORE CAMPUS	CAH	12.6%	Yes	\$307,422	13.6%	5	\$607,756
MIDMICHIGAN MEDICAL CENTER - ALPENA	Rural PPS	-1.7%	No	-	-	-	-
MIDMICHIGAN MEDICAL CENTER-CLARE	Rural PPS	9.1%	Yes	\$295,427	9.6%	9	\$961,056
MIDMICHIGAN MEDICAL CENTER-GLADWIN	CAH	12.6%	Yes	\$679,837	14.5%	18	\$1,986,468
MIDMICHIGAN MEDICAL CENTER-GRATIOT	Rural PPS	-1.6%	Yes	\$1,092,761	-0.5%	26	\$2,957,355
MUNISING MEMORIAL HOSPITAL	CAH	-0.8%	Yes	\$104,138	0.4%	3	\$318,521
MUNSON HEALTHCARE CADILLAC HOSPITAL	Rural PPS	0.5%	No	-	-	-	-
MUNSON HEALTHCARE CHARLEVOIX HOSPITAL	CAH	0.8%	Yes	\$2,673,705	6.2%	48	\$5,349,252
MUNSON HEALTHCARE GRAYLING HOSPITAL	Rural PPS	0.0%	No	-	-	-	-
OAKLAWN HOSPITAL	Rural PPS	3.0%	No	-	-	-	-
OTSEGO MEMORIAL HOSPITAL	Rural PPS	5.2%	No	-	-	-	-
PAUL OLIVER MEMORIAL HOSPITAL	CAH	9.2%	Yes	\$303,611	10.6%	5	\$527,504
PROMEDICA BIXBY HOSPITAL	Rural PPS	8.5%	No	-	-	-	-
PROMEDICA HERRICK HOSPITAL	CAH	-11.2%	Yes	\$232,687	-10.2%	5	\$541,308
SAINT MARY'S STANDISH COMMUNITY HOSPITAL	CAH	3.1%	Yes	\$537,490	5.5%	15	\$1,695,672
SCHURER HOSPITAL	CAH	4.1%	Yes	\$683,699	5.6%	16	\$1,735,616
SCHOOLCRAFT MEMORIAL HOSPITAL	CAH	3.5%	Yes	\$462,643	5.0%	10	\$1,142,265
SHERIDAN COMMUNITY HOSPITAL	CAH	3.6%	Yes	\$205,625	4.9%	5	\$572,805
SOUTH HAVEN COMMUNITY HOSPITAL	Rural PPS	-3.9%	No	-	-	-	-
SPARROW CARSON HOSPITAL	Rural PPS	-10.9%	Yes	\$456,064	-10.0%	10	\$1,065,374
SPARROW CLINTON HOSPITAL	CAH	5.1%	Yes	\$641,908	6.5%	13	\$1,443,537
SPARROW IONIA HOSPITAL	CAH	1.7%	Yes	\$659,923	3.1%	13	\$1,469,330
SPECTRUM HEALTH BIG RAPIDS HOSPITAL	Rural PPS	-6.8%	Yes	\$699,902	-5.7%	18	\$2,011,027
SPECTRUM HEALTH GERBER MEMORIAL	CAH	8.8%	Yes	\$1,233,428	10.0%	41	\$4,573,276
SPECTRUM HEALTH KELSEY HOSPITAL	CAH	18.3%	Yes	\$235,945	19.3%	6	\$686,708

Impact of Proposed Save Rural Hospitals Act on Rural Hospitals and Communities

Michigan

Hospital	Hospital Type	Operating Profit Margin ¹	Eligible and Would Benefit? ^{1,2}	Save Rural Hospitals Act ²			
				<i>Proposed Community Outpatient Hospital Status would Preserve Outpatient Services</i>			
				Annual Hospital Revenue Preserved ¹	Potential Median Margin ¹	Potential Jobs Preserved ³	Potential GDP Preserved ⁴
SPECTRUM HEALTH LUDINGTON HOSPITAL	Rural PPS	-11.6%	Yes	\$2,265,972	-8.3%	61	\$6,769,287
SPECTRUM HEALTH PENNOCK	Rural PPS	-5.0%	Yes	\$2,440,481	-1.4%	51	\$5,665,568
SPECTRUM HEALTH REED CITY HOSPITAL	CAH	16.9%	Yes	\$1,121,606	18.3%	30	\$3,369,652
SPECTRUM HEALTH UNITED MEMORIAL - UNITED CAMPUS	Rural PPS	11.1%	Yes	\$1,187,171	12.3%	30	\$3,356,634
ST FRANCIS HOSPITAL	CAH	1.0%	Yes	\$1,251,571	2.5%	24	\$2,694,935
STURGIS HOSPITAL	Rural PPS	-8.1%	Yes	\$908,193	-5.9%	17	\$1,950,339
TAWAS ST JOSEPH HOSPITAL	Rural PPS	4.1%	No	-	-	-	-
THREE RIVERS HEALTH	Rural PPS	-0.8%	Yes	\$2,659	-0.8%	0	\$6,905
UP HEALTH SYSTEM PORTAGE	Rural PPS	-1.5%	No	-	-	-	-
WEST BRANCH REGIONAL MEDICAL CENTER	Rural PPS	7.0%	No	-	-	-	-

Note: Maine voted in support of Medicaid expansion in November 2017.

¹ CMS Healthcare Cost Report Information System (HCRIS), Q3 2017. Operating margin is computed in accordance with Flex Monitoring Team guidance. Outliers are excluded. Hospitals for which data are unavailable are excluded.

² Save Rural Hospitals Act, 2017

³ National Center for Rural Health Works, 2016

⁴ The World Bank, 2017

Impact of Pending Health Policy on Rural Hospitals and Communities

Michigan

Hospital	Hospital Type	Operating Profit Margin ¹	Tax Cuts and Jobs Act: Minimum 2% Medicare Revenue Cut Imposed by PAYGO ² <i>2% Medicare Revenue Cut, in addition to existing Sequester</i>				Tax Cuts and Jobs Act: Maximum 4% Medicare Revenue Cut Imposed by PAYGO ² <i>4% Medicare Revenue Cut, in addition to existing Sequester</i>				Ways and Means-Proposed Swing Bed Reimbursement Cut ^{3,4} <i>OIG-Recommended CAH Swing Bed Reimbursement at SNF Rate (\$275 per Swing Day)</i>			
			Annual Hospital Revenue Lost ¹	Potential Median Margin ¹	Potential Job Loss ⁵	Potential GDP Loss ⁶	Annual Hospital Revenue Lost ¹	Potential Median Margin ¹	Potential Job Loss ⁵	Potential GDP Loss ⁶	Annual Hospital Revenue Lost ¹	Potential Median Margin ¹	Potential Job Loss ⁵	Potential GDP Loss ⁶
ALLEGAN GENERAL HOSPITAL	CAH	0.1%	\$175,338	-0.3%	4	\$416,749	\$350,676	-0.7%	7	\$833,498	-	-	-	-
ASPIRUS GRAND VIEW HOSPITAL	CAH	2.9%	\$171,674	2.6%	3	\$333,208	\$343,347	2.3%	6	\$666,416	\$682,214	1.7%	12	\$1,324,136
ASPIRUS IRON RIVER HOSPITAL & CLINICS INC	CAH	-2.4%	\$228,441	-3.0%	5	\$521,782	\$456,882	-3.6%	9	\$1,043,564	\$757,780	-4.4%	15	\$1,730,846
ASPIRUS KEWEENAW HOSPITAL	CAH	3.6%	\$149,522	3.4%	3	\$306,824	\$299,044	3.1%	5	\$613,649	\$276,223	3.1%	5	\$566,819
ASPIRUS ONTONAGON HOSPITAL INC	CAH	6.1%	\$42,804	5.9%	1	\$125,463	\$85,608	5.6%	2	\$250,926	\$412,457	3.7%	11	\$1,208,960
BARAGA COUNTY MEMORIAL HOSPITAL	CAH	-1.4%	\$75,079	-1.8%	2	\$188,074	\$150,157	-2.1%	3	\$376,148	\$1,474,297	-8.9%	33	\$3,693,151
BELL HOSPITAL	CAH	6.8%	\$98,401	6.6%	2	\$216,303	\$196,803	6.4%	4	\$432,605	\$979,188	4.8%	19	\$2,152,420
BORGESS-LEE MEMORIAL HOSPITAL	CAH	1.0%	\$91,010	0.6%	2	\$187,385	\$182,020	0.3%	3	\$374,769	\$111,622	0.6%	2	\$229,824
BRONSON LAKEVIEW HOSPITAL	CAH	7.9%	\$77,105	7.8%	1	\$146,277	\$154,209	7.7%	3	\$292,555	-	-	-	-
CARO COMMUNITY HOSPITAL	CAH	1.1%	\$82,827	0.5%	2	\$209,252	\$165,653	-0.1%	4	\$418,503	-	-	-	-
CHIPPEWA COUNTY WAR MEMORIAL HOSPITAL	Rural PPS	3.0%	\$366,576	2.6%	8	\$949,190	\$733,153	2.3%	17	\$1,898,380	-	-	-	-
COMMUNITY HEALTH CENTER OF BRANCH COUNTY	Rural PPS	2.8%	\$304,012	2.3%	7	\$767,531	\$608,024	1.9%	14	\$1,535,061	-	-	-	-
DECKERVILLE COMMUNITY HOSPITAL	CAH	-3.5%	\$49,054	-4.1%	1	\$158,615	\$98,108	-4.8%	3	\$317,229	-	-	-	-
DICKINSON COUNTY MEMORIAL HOSPITAL	Rural PPS	-3.6%	\$374,796	-4.0%	9	\$995,878	\$749,592	-4.4%	18	\$1,991,756	-	-	-	-
EATON RAPIDS MEDICAL CENTER	CAH	6.4%	\$72,957	6.1%	2	\$198,329	\$145,913	5.9%	4	\$396,657	\$607,257	4.1%	15	\$1,650,796
HARBOR BEACH COMMUNITY HOSPITAL	CAH	-0.1%	\$58,320	-0.5%	2	\$183,964	\$116,640	-1.0%	3	\$367,929	\$358,992	-2.9%	10	\$1,132,403
HAYES GREEN BEACH MEMORIAL HOSPITAL	CAH	2.4%	\$128,675	2.2%	3	\$294,089	\$257,349	1.9%	5	\$588,178	-	-	-	-
HELEN NEWBERRY JOY HOSPITAL	CAH	-6.6%	\$98,162	-6.9%	3	\$282,020	\$196,324	-7.2%	5	\$564,040	\$1,429,855	-11.2%	37	\$4,107,976
HILLS & DALES GENERAL HOSPITAL	CAH	2.5%	\$87,968	2.3%	2	\$211,036	\$175,936	2.0%	4	\$422,073	\$887,155	-0.3%	19	\$2,128,299
HILLSDALE HOSPITAL	Rural PPS	-2.2%	\$243,156	-2.6%	6	\$618,611	\$486,312	-3.0%	11	\$1,237,222	-	-	-	-
HURON MEDICAL CENTER	Rural PPS	-1.6%	\$236,034	-2.1%	5	\$558,894	\$472,067	-2.7%	10	\$1,117,787	-	-	-	-
KALKASKA MEMORIAL HEALTH CENTER	CAH	23.4%	\$78,782	23.2%	1	\$161,786	\$157,563	23.1%	3	\$323,572	-	-	-	-
MACKINAC STRAITS HOSPITAL AND HEALTH CENTER	CAH	2.8%	\$119,097	2.6%	3	\$290,737	\$238,195	2.3%	5	\$581,474	\$1,708,972	-1.4%	37	\$4,171,892
MARLETTE REGIONAL HOSPITAL	CAH	0.0%	\$88,087	-0.3%	2	\$262,127	\$176,173	-0.5%	5	\$524,253	\$823,979	-2.6%	22	\$2,451,982
MCKENZIE HEALTH SYSTEM	CAH	2.8%	\$80,317	2.5%	1	\$164,595	\$160,634	2.1%	3	\$329,190	\$1,174,079	-2.9%	22	\$2,406,052
MCLAREN CENTRAL MICHIGAN	Rural PPS	4.8%	\$368,905	4.4%	7	\$818,675	\$737,811	4.0%	15	\$1,637,350	-	-	-	-
MCLAREN LAPEER REGION	Rural PPS	6.3%	\$602,480	5.8%	11	\$1,207,751	\$1,204,959	5.3%	22	\$2,415,503	-	-	-	-
MEMORIAL HEALTHCARE	Rural PPS	1.5%	\$387,381	1.2%	8	\$926,029	\$774,762	0.9%	17	\$1,852,057	-	-	-	-
MERCY HEALTH LAKESHORE CAMPUS	CAH	12.6%	\$47,087	12.5%	1	\$93,088	\$94,174	12.3%	2	\$186,176	-	-	-	-
MIDMICHIGAN MEDICAL CENTER - ALPENA	Rural PPS	-1.7%	\$745,369	-2.2%	18	\$2,036,995	\$1,490,737	-2.8%	36	\$4,073,989	-	-	-	-
MIDMICHIGAN MEDICAL CENTER-CLARE	Rural PPS	9.1%	\$175,730	8.8%	5	\$571,669	\$351,460	8.5%	10	\$1,143,339	-	-	-	-
MIDMICHIGAN MEDICAL CENTER-GLADWIN	CAH	12.6%	\$80,912	12.4%	2	\$236,422	\$161,824	12.1%	4	\$472,845	-	-	-	-
MIDMICHIGAN MEDICAL CENTER-GRATIOT	Rural PPS	-1.6%	\$396,158	-2.0%	10	\$1,072,127	\$792,315	-2.4%	19	\$2,144,254	-	-	-	-
MUNISING MEMORIAL HOSPITAL	CAH	-0.8%	\$28,103	-1.1%	1	\$85,956	\$56,206	-1.4%	2	\$171,912	\$421,485	-5.8%	12	\$1,289,167
MUNSON HEALTHCARE CADILLAC HOSPITAL	Rural PPS	0.5%	\$397,200	0.0%	9	\$1,053,062	\$794,399	-0.5%	19	\$2,106,125	-	-	-	-
MUNSON HEALTHCARE CHARLEVOIX HOSPITAL	CAH	0.8%	\$44,452	0.7%	1	\$88,934	\$88,903	0.6%	2	\$177,868	\$12,159	0.8%	0	\$24,327
MUNSON HEALTHCARE GRAYLING HOSPITAL	Rural PPS	0.0%	\$370,557	-0.5%	8	\$903,741	\$741,114	-1.0%	16	\$1,807,483	-	-	-	-
OAKLAWN HOSPITAL	Rural PPS	3.0%	\$380,418	2.8%	7	\$756,485	\$760,836	2.5%	14	\$1,512,970	-	-	-	-
OTSEGO MEMORIAL HOSPITAL	Rural PPS	5.2%	\$280,946	4.9%	5	\$539,245	\$561,892	4.6%	10	\$1,078,490	-	-	-	-
PAUL OLIVER MEMORIAL HOSPITAL	CAH	9.2%	\$53,046	8.9%	1	\$92,164	\$106,092	8.7%	2	\$184,327	\$550,615	6.5%	9	\$956,656
PROMEDICA BIXBY HOSPITAL	Rural PPS	8.5%	\$388,670	8.1%	9	\$1,042,204	\$777,340	7.7%	19	\$2,084,408	-	-	-	-
PROMEDICA HERRICK HOSPITAL	CAH	-11.2%	\$47,727	-11.4%	1	\$111,028	\$95,453	-11.6%	2	\$222,057	-	-	-	-
SAINT MARY'S STANDISH COMMUNITY HOSPITAL	CAH	3.1%	\$78,295	2.7%	2	\$247,004	\$156,589	2.4%	4	\$494,007	\$68,799	2.8%	2	\$217,046
SCHEURER HOSPITAL	CAH	4.1%	\$155,259	3.7%	4	\$394,135	\$310,518	3.4%	7	\$788,270	\$1,549,262	0.4%	35	\$3,932,906
SCHOOLCRAFT MEMORIAL HOSPITAL	CAH	3.5%	\$113,476	3.2%	3	\$280,172	\$226,952	2.8%	5	\$560,345	\$1,066,172	0.0%	24	\$2,632,380
SHERIDAN COMMUNITY HOSPITAL	CAH	3.6%	\$42,781	3.3%	1	\$119,173	\$85,561	3.1%	2	\$238,347	\$1,174,582	-4.7%	29	\$3,272,011
SOUTH HAVEN COMMUNITY HOSPITAL	Rural PPS	-3.9%	\$102,374	-4.1%	2	\$227,570	\$204,748	-4.4%	4	\$455,140	-	-	-	-
SPARROW CARSON HOSPITAL	Rural PPS	-10.9%	\$152,273	-11.2%	3	\$355,712	\$304,546	-11.5%	6	\$711,425	-	-	-	-
SPARROW CLINTON HOSPITAL	CAH	5.1%	\$88,508	4.9%	2	\$199,039	\$177,016	4.7%	4	\$398,077	-	-	-	-
SPARROW IONIA HOSPITAL	CAH	1.7%	\$88,833	1.5%	2	\$197,789	\$177,666	1.3%	4	\$395,578	-	-	-	-
SPECTRUM HEALTH BIG RAPIDS HOSPITAL	Rural PPS	-6.8%	\$188,777	-7.2%	5	\$542,412	\$377,554	-7.5%	10	\$1,084,825	-	-	-	-
SPECTRUM HEALTH GERBER MEMORIAL	CAH	8.8%	\$173,281	8.6%	6	\$642,486	\$346,561	8.4%	12	\$1,284,972	-	-	-	-
SPECTRUM HEALTH KELSEY HOSPITAL	CAH	18.3%	\$38,744	18.2%	1	\$112,762	\$77,488	18.0%	2	\$225,524	\$802,979	14.8%	21	\$2,337,031

Impact of Pending Health Policy on Rural Hospitals and Communities

Michigan

Hospital	Hospital Type	Operating Profit Margin ¹	Tax Cuts and Jobs Act: Minimum 2% Medicare Revenue Cut Imposed by PAYGO ² <i>2% Medicare Revenue Cut, in addition to existing Sequester</i>				Tax Cuts and Jobs Act: Maximum 4% Medicare Revenue Cut Imposed by PAYGO ² <i>4% Medicare Revenue Cut, in addition to existing Sequester</i>				Ways and Means-Proposed Swing Bed Reimbursement Cut ^{3,4} <i>OIG-Recommended CAH Swing Bed Reimbursement at SNF Rate (\$275 per Swing Day)</i>			
			Annual Hospital Revenue Lost ¹	Potential Median Margin ¹	Potential Job Loss ⁵	Potential GDP Loss ⁶	Annual Hospital Revenue Lost ¹	Potential Median Margin ¹	Potential Job Loss ⁵	Potential GDP Loss ⁶	Annual Hospital Revenue Lost ¹	Potential Median Margin ¹	Potential Job Loss ⁵	Potential GDP Loss ⁶
SPECTRUM HEALTH LUDINGTON HOSPITAL	Rural PPS	-11.6%	\$350,413	-12.1%	9	\$1,046,812	\$700,826	-12.7%	19	\$2,093,623	-	-	-	-
SPECTRUM HEALTH PENNOCK	Rural PPS	-5.0%	\$150,658	-5.2%	3	\$349,752	\$301,316	-5.4%	6	\$699,504	-	-	-	-
SPECTRUM HEALTH REED CITY HOSPITAL	CAH	16.9%	\$190,969	16.7%	5	\$573,731	\$381,939	16.4%	10	\$1,147,462	\$1,094,177	15.5%	29	\$3,287,244
SPECTRUM HEALTH UNITED MEMORIAL - UNITED CAMPUS	Rural PPS	11.1%	\$270,475	10.8%	7	\$764,747	\$540,950	10.6%	14	\$1,529,494	-	-	-	-
ST FRANCIS HOSPITAL	CAH	1.0%	\$170,858	0.8%	3	\$367,899	\$341,716	0.6%	7	\$735,797	-	-	-	-
STURGIS HOSPITAL	Rural PPS	-8.1%	\$162,373	-8.5%	3	\$348,695	\$324,746	-8.9%	6	\$697,389	-	-	-	-
TAWAS ST JOSEPH HOSPITAL	Rural PPS	4.1%	\$254,107	3.6%	6	\$651,165	\$508,215	3.1%	12	\$1,302,331	-	-	-	-
THREE RIVERS HEALTH	Rural PPS	-0.8%	\$124,680	-1.1%	3	\$323,719	\$249,359	-1.3%	6	\$647,437	-	-	-	-
UP HEALTH SYSTEM PORTAGE	Rural PPS	-1.5%	\$171,944	-1.8%	4	\$395,000	\$343,887	-2.0%	7	\$790,000	-	-	-	-
WEST BRANCH REGIONAL MEDICAL CENTER	Rural PPS	7.0%	\$333,556	6.3%	10	\$1,064,575	\$667,113	5.7%	19	\$2,129,149	-	-	-	-

Note: Maine voted in support of Medicaid expansion in November 2017.
¹ CMS Healthcare Cost Report Information System (HCRIS), Q3 2017. Operating margin is computed in accordance with Flex Monitoring Team guidance. Outliers are excluded. Hospitals for which data are unavailable are excluded.
² Budget Enforcement Act of 1990
³ House Ways and Means Committee, 2017
⁴ Office of Inspector General, 2015
⁵ National Center for Rural Health Works, 2016
⁶ The World Bank, 2017

Impact of Medicaid Block Grants under Proposed ACA Repeal and Replace on Rural Hospitals and Communities

Michigan

Hospital	Hospital Type	Operating Profit Margin ¹	House-Approved American Health Care Act (AHCA) ² \$834B Cut to Medicaid Funding over Ten Years				Senate-Proposed Better Care Reconciliation Act (BCRA) ² \$772B Cut to Medicaid Funding over Ten Years				Senate-Proposed Graham-Cassidy Bill ² \$1T Cut to Medicaid Funding over Ten Years			
			Annual Hospital Revenue Lost ¹	Potential Median Margin ¹	Potential Job Loss ³	Potential GDP Loss ⁴	Annual Hospital Revenue Lost ¹	Potential Median Margin ¹	Potential Job Loss ³	Potential GDP Loss ⁴	Annual Hospital Revenue Lost ¹	Potential Median Margin ¹	Potential Job Loss ³	Potential GDP Loss ⁴
ALLEGAN GENERAL HOSPITAL	CAH	0.1%	\$440,581	-0.9%	9	\$1,047,187	\$407,828	-0.8%	9	\$969,339	\$528,275	-1.1%	11	\$1,255,620
ASPIRUS GRAND VIEW HOSPITAL	CAH	2.9%	\$423,857	2.1%	7	\$822,680	\$392,347	2.2%	7	\$761,521	\$508,221	2.0%	9	\$986,427
ASPIRUS IRON RIVER HOSPITAL & CLINICS INC	CAH	-2.4%	\$609,688	-4.0%	12	\$1,392,588	\$564,363	-3.9%	12	\$1,289,062	\$731,041	-4.3%	15	\$1,669,769
ASPIRUS KEWEENAW HOSPITAL	CAH	3.6%	\$992,055	1.8%	18	\$2,035,732	\$918,305	1.9%	17	\$1,884,395	\$1,189,515	1.4%	22	\$2,440,926
ASPIRUS ONTONAGON HOSPITAL INC	CAH	6.1%	\$47,174	5.9%	1	\$138,273	\$43,667	5.9%	1	\$127,994	\$56,564	5.8%	1	\$165,795
BARAGA COUNTY MEMORIAL HOSPITAL	CAH	-1.4%	\$31,040	-1.6%	1	\$77,755	\$28,732	-1.6%	1	\$71,975	\$37,218	-1.6%	1	\$93,232
BELL HOSPITAL	CAH	6.8%	\$394,162	6.0%	8	\$866,434	\$364,860	6.0%	7	\$802,023	\$472,616	5.8%	9	\$1,038,889
BORGESS-LEE MEMORIAL HOSPITAL	CAH	1.0%	\$86,109	0.7%	2	\$177,294	\$79,708	0.7%	1	\$164,114	\$103,248	0.6%	2	\$212,583
BRONSON LAKEVIEW HOSPITAL	CAH	7.9%	\$543,931	6.9%	9	\$1,031,906	\$503,495	7.0%	9	\$955,193	\$652,195	6.7%	11	\$1,237,297
CARO COMMUNITY HOSPITAL	CAH	1.1%	\$136,150	0.1%	3	\$343,966	\$126,028	0.2%	3	\$318,395	\$163,249	-0.1%	4	\$412,429
CHIPPEWA COUNTY WAR MEMORIAL HOSPITAL	Rural PPS	3.0%	\$819,618	2.2%	19	\$2,122,268	\$758,687	2.3%	18	\$1,964,497	\$982,755	2.1%	23	\$2,544,686
COMMUNITY HEALTH CENTER OF BRANCH COUNTY	Rural PPS	2.8%	\$981,239	1.3%	22	\$2,477,306	\$908,294	1.4%	21	\$2,293,142	\$1,176,546	1.1%	27	\$2,970,391
DECKERVILLE COMMUNITY HOSPITAL	CAH	-3.5%	\$13,937	-3.7%	0	\$45,067	\$12,901	-3.7%	0	\$41,716	\$16,712	-3.7%	0	\$54,037
DICKINSON COUNTY MEMORIAL HOSPITAL	Rural PPS	-3.6%	\$726,359	-4.3%	17	\$1,930,021	\$672,361	-4.3%	16	\$1,786,543	\$870,934	-4.5%	21	\$2,314,174
EATON RAPIDS MEDICAL CENTER	CAH	6.4%	\$152,334	5.8%	4	\$414,113	\$141,010	5.9%	3	\$383,328	\$182,655	5.7%	4	\$496,538
HARBOR BEACH COMMUNITY HOSPITAL	CAH	-0.1%	\$47,445	-0.5%	1	\$149,659	\$43,918	-0.4%	1	\$138,534	\$56,888	-0.5%	2	\$179,448
HAYES GREEN BEACH MEMORIAL HOSPITAL	CAH	2.4%	\$345,649	1.8%	7	\$789,989	\$319,954	1.8%	7	\$731,260	\$414,448	1.6%	8	\$947,229
HELEN NEWBERRY JOY HOSPITAL	CAH	-6.6%	\$165,600	-7.1%	4	\$475,769	\$153,289	-7.1%	4	\$440,400	\$198,561	-7.2%	5	\$570,466
HILLS & DALES GENERAL HOSPITAL	CAH	2.5%	\$164,234	2.0%	4	\$394,001	\$152,025	2.1%	3	\$364,711	\$196,924	1.9%	4	\$472,423
HILLSDALE HOSPITAL	Rural PPS	-2.2%	\$781,034	-3.5%	18	\$1,987,023	\$722,972	-3.4%	16	\$1,839,307	\$936,492	-3.8%	21	\$2,382,522
HURON MEDICAL CENTER	Rural PPS	-1.6%	\$412,966	-2.5%	9	\$977,843	\$382,266	-2.5%	8	\$905,150	\$495,163	-2.7%	10	\$1,172,474
KALKASKA MEMORIAL HEALTH CENTER	CAH	23.4%	\$1,664,377	20.2%	31	\$3,417,962	\$1,540,646	20.5%	28	\$3,163,869	\$1,995,656	19.6%	37	\$4,098,276
MACKINAC STRAITS HOSPITAL AND HEALTH CENTER	CAH	2.8%	\$104,509	2.6%	2	\$255,123	\$96,739	2.6%	2	\$236,157	\$125,310	2.6%	3	\$305,903
MARLETTE REGIONAL HOSPITAL	CAH	0.0%	\$174,480	-0.5%	5	\$519,213	\$161,509	-0.5%	4	\$480,614	\$209,208	-0.6%	6	\$622,558
MCKENZIE HEALTH SYSTEM	CAH	2.8%	\$134,153	2.2%	2	\$274,920	\$124,180	2.2%	2	\$254,483	\$160,855	2.1%	3	\$329,641
MCLAREN CENTRAL MICHIGAN	Rural PPS	4.8%	\$942,729	3.8%	19	\$2,092,105	\$872,646	3.8%	17	\$1,936,577	\$1,130,371	3.6%	22	\$2,508,520
MCLAREN LAPEER REGION	Rural PPS	6.3%	\$1,624,309	5.0%	29	\$3,256,146	\$1,503,557	5.1%	27	\$3,014,082	\$1,947,613	4.7%	35	\$3,904,252
MEMORIAL HEALTHCARE	Rural PPS	1.5%	\$1,568,762	0.3%	34	\$3,750,101	\$1,452,140	0.4%	31	\$3,471,317	\$1,881,010	0.1%	40	\$4,496,525
MERCY HEALTH LAKESHORE CAMPUS	CAH	12.6%	\$381,521	11.4%	7	\$754,244	\$353,158	11.5%	6	\$698,173	\$457,459	11.1%	8	\$904,370
MIDMICHIGAN MEDICAL CENTER - ALPENA	Rural PPS	-1.7%	\$1,162,623	-2.6%	28	\$3,177,297	\$1,076,193	-2.5%	26	\$2,941,095	\$1,394,032	-2.7%	34	\$3,809,708
MIDMICHIGAN MEDICAL CENTER-CLARE	Rural PPS	9.1%	\$1,037,019	7.2%	30	\$3,373,537	\$959,926	7.4%	28	\$3,122,747	\$1,243,428	6.9%	36	\$4,045,008
MIDMICHIGAN MEDICAL CENTER-GLADWIN	CAH	12.6%	\$746,731	10.4%	20	\$2,181,931	\$691,219	10.6%	18	\$2,019,725	\$895,361	9.9%	23	\$2,616,225
MIDMICHIGAN MEDICAL CENTER-GRATIOT	Rural PPS	-1.6%	\$2,103,709	-3.8%	51	\$5,693,297	\$1,947,318	-3.6%	47	\$5,270,055	\$2,522,433	-4.2%	61	\$6,826,496
MUNISING MEMORIAL HOSPITAL	CAH	-0.8%	-	-	-	-	-	-	-	-	-	-	-	-
MUNSON HEALTHCARE CADILLAC HOSPITAL	Rural PPS	0.5%	\$1,655,162	-1.6%	39	\$4,388,196	\$1,532,117	-1.4%	36	\$4,061,975	\$1,984,607	-2.0%	47	\$5,261,626
MUNSON HEALTHCARE CHARLEVOIX HOSPITAL	CAH	0.8%	\$38,990	0.7%	1	\$78,008	\$36,092	0.8%	1	\$72,208	\$46,751	0.7%	1	\$93,534
MUNSON HEALTHCARE GRAYLING HOSPITAL	Rural PPS	0.0%	\$1,389,720	-1.9%	30	\$3,389,352	\$1,286,407	-1.7%	28	\$3,137,386	\$1,666,331	-2.2%	36	\$4,063,971
OAKLAWN HOSPITAL	Rural PPS	3.0%	\$1,324,416	2.1%	24	\$2,633,686	\$1,225,958	2.2%	22	\$2,437,896	\$1,588,029	1.9%	28	\$3,157,897
OTSEGO MEMORIAL HOSPITAL	Rural PPS	5.2%	\$707,556	4.5%	12	\$1,358,075	\$654,956	4.5%	11	\$1,257,115	\$848,388	4.3%	15	\$1,628,387
PAUL OLIVER MEMORIAL HOSPITAL	CAH	9.2%	\$379,661	7.3%	6	\$659,634	\$351,436	7.5%	5	\$610,597	\$455,229	6.9%	7	\$790,929
PROMEDICA BIXBY HOSPITAL	Rural PPS	8.5%	\$1,156,073	7.2%	28	\$3,099,969	\$1,070,130	7.3%	26	\$2,869,515	\$1,386,179	7.0%	33	\$3,716,989
PROMEDICA HERRICK HOSPITAL	CAH	-11.2%	\$199,894	-12.0%	4	\$465,021	\$185,034	-12.0%	4	\$430,451	\$239,681	-12.2%	5	\$557,580
SAINT MARY'S STANDISH COMMUNITY HOSPITAL	CAH	3.1%	\$190,279	2.2%	5	\$600,291	\$176,133	2.3%	5	\$555,665	\$228,152	2.0%	6	\$719,773
SCHEURER HOSPITAL	CAH	4.1%	\$219,386	3.6%	5	\$556,926	\$203,077	3.6%	5	\$515,524	\$263,053	3.5%	6	\$667,777
SCHOOLCRAFT MEMORIAL HOSPITAL	CAH	3.5%	\$121,843	3.1%	3	\$300,831	\$112,786	3.2%	2	\$278,467	\$146,095	3.1%	3	\$360,709
SHERIDAN COMMUNITY HOSPITAL	CAH	3.6%	\$44,297	3.3%	1	\$123,397	\$41,004	3.3%	1	\$114,224	\$53,114	3.3%	1	\$147,958
SOUTH HAVEN COMMUNITY HOSPITAL	Rural PPS	-3.9%	\$355,002	-4.8%	7	\$789,143	\$328,611	-4.7%	7	\$730,478	\$425,662	-5.0%	8	\$946,214
SPARROW CARSON HOSPITAL	Rural PPS	-10.9%	\$380,897	-11.7%	8	\$889,783	\$352,581	-11.6%	7	\$823,636	\$456,712	-11.8%	10	\$1,066,886
SPARROW CLINTON HOSPITAL	CAH	5.1%	\$323,295	4.4%	7	\$727,033	\$299,261	4.4%	6	\$672,985	\$387,644	4.2%	8	\$871,743
SPARROW IONIA HOSPITAL	CAH	1.7%	-	-	-	-	-	-	-	-	-	-	-	-
SPECTRUM HEALTH BIG RAPIDS HOSPITAL	Rural PPS	-6.8%	\$836,336	-8.3%	22	\$2,403,043	\$774,162	-8.2%	20	\$2,224,399	\$1,002,801	-8.6%	26	\$2,881,346
SPECTRUM HEALTH GERBER MEMORIAL	CAH	8.8%	\$972,562	7.8%	32	\$3,606,041	\$900,261	7.9%	30	\$3,337,966	\$1,166,141	7.6%	39	\$4,323,790
SPECTRUM HEALTH KELSEY HOSPITAL	CAH	18.3%	\$156,401	17.7%	4	\$455,198	\$144,774	17.7%	4	\$421,359	\$187,531	17.5%	5	\$545,801

Impact of Medicaid Block Grants under Proposed ACA Repeal and Replace on Rural Hospitals and Communities

Michigan

Hospital	Hospital Type	Operating Profit Margin ¹	House-Approved American Health Care Act (AHCA) ² \$834B Cut to Medicaid Funding over Ten Years				Senate-Proposed Better Care Reconciliation Act (BCRA) ² \$772B Cut to Medicaid Funding over Ten Years				Senate-Proposed Graham-Cassidy Bill ² \$1T Cut to Medicaid Funding over Ten Years			
			Annual Hospital Revenue Lost ¹	Potential Median Margin ¹	Potential Job Loss ³	Potential GDP Loss ⁴	Annual Hospital Revenue Lost ¹	Potential Median Margin ¹	Potential Job Loss ³	Potential GDP Loss ⁴	Annual Hospital Revenue Lost ¹	Potential Median Margin ¹	Potential Job Loss ³	Potential GDP Loss ⁴
SPECTRUM HEALTH LUDINGTON HOSPITAL	Rural PPS	-11.6%	\$869,772	-12.9%	23	\$2,598,327	\$805,113	-12.8%	22	\$2,405,166	\$1,042,892	-13.2%	28	\$3,115,500
SPECTRUM HEALTH PENNOCK	Rural PPS	-5.0%	\$603,879	-5.9%	13	\$1,401,904	\$558,987	-5.8%	12	\$1,297,686	\$724,076	-6.1%	15	\$1,680,940
SPECTRUM HEALTH REED CITY HOSPITAL	CAH	16.9%	\$504,653	16.3%	14	\$1,516,133	\$467,137	16.3%	13	\$1,403,422	\$605,099	16.2%	16	\$1,817,905
SPECTRUM HEALTH UNITED MEMORIAL - UNITED CAMPUS	Rural PPS	11.1%	\$1,021,357	10.1%	26	\$2,887,807	\$945,429	10.2%	24	\$2,673,126	\$1,224,649	9.9%	31	\$3,462,599
ST FRANCIS HOSPITAL	CAH	1.0%	\$2,392,235	-1.9%	46	\$5,151,059	\$2,214,395	-1.7%	43	\$4,768,127	\$2,868,387	-2.5%	55	\$6,176,330
STURGIS HOSPITAL	Rural PPS	-8.1%	\$595,348	-9.5%	11	\$1,278,505	\$551,089	-9.4%	11	\$1,183,460	\$713,846	-9.8%	14	\$1,532,980
TAWAS ST JOSEPH HOSPITAL	Rural PPS	4.1%	\$1,061,387	2.1%	24	\$2,719,869	\$982,483	2.2%	23	\$2,517,672	\$1,272,647	1.7%	29	\$3,261,234
THREE RIVERS HEALTH	Rural PPS	-0.8%	\$652,370	-2.0%	15	\$1,693,818	\$603,873	-1.9%	14	\$1,567,899	\$782,218	-2.2%	18	\$2,030,957
UP HEALTH SYSTEM PORTAGE	Rural PPS	-1.5%	\$520,537	-2.3%	11	\$1,195,810	\$481,840	-2.2%	10	\$1,106,913	\$624,145	-2.4%	13	\$1,433,825
WEST BRANCH REGIONAL MEDICAL CENTER	Rural PPS	7.0%	\$567,312	5.9%	16	\$1,810,628	\$525,138	6.0%	15	\$1,676,025	\$680,231	5.6%	19	\$2,171,017

Note: Maine voted in support of Medicaid expansion in November 2017.

¹ CMS Healthcare Cost Report Information System (HCRIS), Q3 2017. Operating margin is computed in accordance with Flex Monitoring Team guidance. Outliers are excluded. Hospitals for which data are unavailable are excluded.

² Congressional Budget Office, 2017

³ National Center for Rural Health Works, 2016

⁴ The World Bank, 2017