

# Impact of Current Health Policy on Rural Hospitals and Communities

## Montana

Hospital	Hospital Type	Operating Profit Margin <sup>1</sup>	Sequestration <sup>2</sup> <i>2% Inpatient and Outpatient Medicare Revenue Cut</i>			Bad Debt Reimbursement Cut <sup>3</sup> <i>35% Medicare Bad Debt Reimbursement Cut</i>			PPS Coding Offset <sup>4</sup> <i>0.5% PPS Medicare Inpatient Revenue Cut</i>			340B Reimbursement Cuts <sup>5,6</sup> <i>27% Outpatient Drug Reimbursement Cut for 340B PPS Participants</i>		
			Annual Hospital Revenue Lost <sup>1</sup>	Potential Job Loss <sup>7</sup>	Potential GDP Loss <sup>8</sup>	Annual Hospital Revenue Lost <sup>1</sup>	Potential Job Loss <sup>7</sup>	Potential GDP Loss <sup>8</sup>	Annual Hospital Revenue Lost <sup>1</sup>	Potential Job Loss <sup>7</sup>	Potential GDP Loss <sup>8</sup>	Annual Hospital Revenue Lost <sup>1</sup>	Potential Job Loss <sup>7</sup>	Potential GDP Loss <sup>8</sup>
BARRETT HOSPITAL & HEALTHCARE	CAH	-1.1%	\$37,507	1	\$85,333	\$19,922	0	\$45,325	-	-	-	-	-	-
BEARTOOTH BILLINGS CLINIC	CAH	-8.1%	\$11,461	0	\$36,787	\$730	0	\$2,342	-	-	-	-	-	-
BENEFIS TETON MEDICAL CENTER	CAH	-	\$7,625	0	\$24,539	-	-	-	-	-	-	-	-	-
BIG HORN CO MEMORIAL HOSPITAL	CAH	5.6%	\$17,251	0	\$35,001	\$8,110	0	\$16,453	-	-	-	-	-	-
BIG SANDY MEDICAL CENTER	CAH	-7.3%	\$1,422	0	\$4,960	-	-	-	-	-	-	-	-	-
BIG SKY MEDICAL CENTER	Rural PPS	-	\$4,318	0	\$12,001	-	-	-	\$159	0	\$441	-	-	-
BOZEMAN DEACONESS HOSPITAL	Rural PPS	2.8%	\$772,385	13	\$1,428,565	\$58,390	1	\$107,995	\$91,036	2	\$168,376	-	-	-
BROADWATER HEALTH CENTER	CAH	2.6%	\$2,238	0	\$7,617	\$2,208	0	\$7,515	-	-	-	-	-	-
CABINET PEAKS MEDICAL CENTER	CAH	4.7%	\$40,467	1	\$95,587	\$17,291	0	\$40,842	-	-	-	-	-	-
CENTRAL MONTANA MEDICAL CENTER	CAH	-2.0%	\$30,486	1	\$74,744	\$16,727	0	\$41,011	-	-	-	-	-	-
CLARK FORK VALLEY HOSPITAL	CAH	1.2%	\$23,805	1	\$67,233	\$13,911	0	\$39,291	-	-	-	-	-	-
COMMUNITY HOSPITAL OF ANACONDA	CAH	1.1%	\$96,651	2	\$177,414	\$17,360	0	\$31,867	-	-	-	-	-	-
DAHL MEMORIAL HEALTHCARE ASSOC	CAH	-19.0%	\$3,788	0	\$12,973	-	-	-	-	-	-	-	-	-
DANIELS MEMORIAL HOSPITAL	CAH	-11.8%	\$4,628	0	\$13,314	-	-	-	-	-	-	-	-	-
DEER LODGE MEDICAL CENTER	CAH	8.8%	\$14,462	0	\$32,999	-	-	-	-	-	-	-	-	-
FALLON MEDICAL COMPLEX HOSPITAL	CAH	-0.5%	\$15,590	0	\$43,572	\$3,528	0	\$9,860	-	-	-	-	-	-
FRANCES MAHON DEACONESS HOSPITAL	CAH	7.6%	\$49,181	1	\$100,042	\$13,520	0	\$27,502	-	-	-	-	-	-
GARFIELD COUNTY HEALTH CENTER	CAH	-	-	-	-	-	-	-	-	-	-	-	-	-
GLENDIVE MEDICAL CENTER	CAH	-20.3%	\$44,271	1	\$133,182	-	-	-	-	-	-	-	-	-
GRANITE COUNTY MEDICAL CENTER	CAH	-21.8%	\$1,431	0	\$4,960	\$547	0	\$1,896	-	-	-	-	-	-
HOLY ROSARY HEALTHCARE	CAH	5.3%	\$87,961	2	\$200,001	\$11,737	0	\$26,686	-	-	-	-	-	-
KALISPELL REGIONAL MEDICAL CENTER	Rural PPS	-	\$1,205,901	29	\$3,278,077	\$26,933	1	\$73,213	\$158,885	4	\$431,906	\$354,095	9	\$962,560
LIBERTY MEDICAL CENTER	CAH	-8.6%	\$4,621	0	\$16,704	-	-	-	-	-	-	-	-	-
LIVINGSTON HEALTHCARE	CAH	0.6%	\$80,904	2	\$196,726	\$39,561	1	\$96,195	-	-	-	-	-	-
MADISON VALLEY MEDICAL CENTER	CAH	-1.6%	\$15,241	0	\$36,619	\$2,582	0	\$6,203	-	-	-	-	-	-
MARCUS DALY MEMORIAL HOSPITAL - CAH	CAH	-0.8%	\$85,601	2	\$182,302	\$49,539	1	\$105,503	-	-	-	-	-	-
MARIAS MEDICAL CENTER	CAH	-16.0%	\$20,942	1	\$66,538	-	-	-	-	-	-	-	-	-
MCCONE COUNTY HEALTH CENTER	CAH	-10.9%	\$2,372	0	\$9,402	-	-	-	-	-	-	-	-	-
MINERAL COMMUNITY HOSPITAL	CAH	-8.5%	\$5,245	0	\$21,028	-	-	-	-	-	-	-	-	-
MISSOURI RIVER MEDICAL CENTER	CAH	-11.0%	\$1,911	0	\$7,218	-	-	-	-	-	-	-	-	-
MOUNTAINVIEW MEDICAL CENTER	CAH	-14.2%	\$4,397	0	\$13,482	\$2,296	0	\$7,040	-	-	-	-	-	-
NORTH VALLEY HOSPITAL	CAH	8.5%	\$108,896	2	\$246,691	\$19,259	0	\$43,628	-	-	-	-	-	-
NORTHERN MONTANA HOSPITAL	Rural PPS	8.0%	\$156,864	4	\$413,163	\$11,562	0	\$30,452	\$18,764	0	\$49,423	\$115,877	3	\$305,207
NORTHERN ROCKIES MEDICAL CENTER	CAH	-15.5%	\$17,050	0	\$40,422	\$10,198	0	\$24,178	-	-	-	-	-	-
P H S INDIAN HOSPITAL CROW / NORTHERN CHEYENNE	CAH	-	\$15,908	0	\$54,394	-	-	-	-	-	-	-	-	-
P H S INDIAN HOSPITAL-FT BELKNAP AT HARLEM - CAH	CAH	-	\$4,039	0	\$12,852	-	-	-	-	-	-	-	-	-
PHILLIPS COUNTY MEDICAL CENTER	CAH	-10.0%	\$15,364	0	\$47,296	-	-	-	-	-	-	-	-	-
PIONEER MEDICAL CENTER	CAH	-13.3%	\$7,352	0	\$30,483	\$942	0	\$3,907	-	-	-	-	-	-
PONDERA MEDICAL CENTER	CAH	-6.1%	\$7,058	0	\$23,054	\$9,682	0	\$31,625	-	-	-	-	-	-
POPLAR COMMUNITY HOSPITAL	CAH	-	\$8,855	0	\$20,934	-	-	-	-	-	-	-	-	-
PRAIRIE COMMUNITY HOSPITAL	CAH	-3.9%	\$1,548	0	\$6,362	\$207	0	\$852	-	-	-	-	-	-
PROVIDENCE ST JOSEPH MEDICAL CENTER	CAH	-6.6%	\$42,952	1	\$84,914	\$13,841	0	\$27,363	-	-	-	-	-	-
ROOSEVELT MEDICAL CENTER	CAH	-14.0%	\$1,575	0	\$4,150	\$29	0	\$76	-	-	-	-	-	-
ROSEBUD HEALTH CARE CENTER	CAH	-4.3%	\$7,700	0	\$22,305	-	-	-	-	-	-	-	-	-
ROUNDUP MEMORIAL HEALTHCARE	CAH	-8.2%	\$6,041	0	\$20,968	\$4,556	0	\$15,814	-	-	-	-	-	-
RUBY VALLEY HOSPITAL	CAH	-12.4%	\$18,824	0	\$40,590	\$6,385	0	\$13,768	-	-	-	-	-	-
SHERIDAN MEMORIAL HOSPITAL	CAH	-11.7%	\$10,963	0	\$35,808	-	-	-	-	-	-	-	-	-
SIDNEY HEALTH CENTER	CAH	-7.0%	\$70,752	1	\$159,244	\$5,320	0	\$11,973	-	-	-	-	-	-
ST JAMES HEALTHCARE	Rural PPS	-0.3%	\$496,357	8	\$879,348	\$26,229	0	\$46,467	\$92,408	1	\$163,710	\$200,957	3	\$356,015
ST LUKE COMMUNITY HOSPITAL	CAH	-0.6%	\$48,960	1	\$125,654	\$22,657	1	\$58,149	-	-	-	-	-	-
ST PETER'S HOSPITAL	Rural PPS	0.4%	\$746,807	14	\$1,566,059	\$12,225	0	\$25,635	\$79,609	1	\$166,941	-	-	-
STILLWATER BILLINGS CLINIC	CAH	3.1%	\$11,358	0	\$42,701	\$2,450	0	\$9,212	-	-	-	-	-	-
THE HEALTHCENTER	Rural PPS	19.9%	\$194,923	5	\$548,049	\$4,026	0	\$11,320	\$8,836	0	\$24,845	-	-	-

# Impact of Current Health Policy on Rural Hospitals and Communities

## Montana

Hospital	Hospital Type	Operating Profit Margin <sup>1</sup>	Sequestration <sup>2</sup> <i>2% Inpatient and Outpatient Medicare Revenue Cut</i>			Bad Debt Reimbursement Cut <sup>3</sup> <i>35% Medicare Bad Debt Reimbursement Cut</i>			PPS Coding Offset <sup>4</sup> <i>0.5% PPS Medicare Inpatient Revenue Cut</i>			340B Reimbursement Cuts <sup>5,6</sup> <i>27% Outpatient Drug Reimbursement Cut for 340B PPS Participants</i>		
			Annual Hospital Revenue Lost <sup>1</sup>	Potential Job Loss <sup>7</sup>	Potential GDP Loss <sup>8</sup>	Annual Hospital Revenue Lost <sup>1</sup>	Potential Job Loss <sup>7</sup>	Potential GDP Loss <sup>8</sup>	Annual Hospital Revenue Lost <sup>1</sup>	Potential Job Loss <sup>7</sup>	Potential GDP Loss <sup>8</sup>	Annual Hospital Revenue Lost <sup>1</sup>	Potential Job Loss <sup>7</sup>	Potential GDP Loss <sup>8</sup>
TRINITY HOSPITAL	CAH	0.6%	\$17,338	0	\$35,998	-	-	-	-	-	-	-	-	-
WHEATLAND MEMORIAL HOSPITAL	CAH	-11.5%	\$4,039	0	\$11,163	\$1,587	0	\$4,386	-	-	-	-	-	-

Note: Maine voted in support of Medicaid expansion in November 2017.

<sup>1</sup> CMS Healthcare Cost Report Information System (HCRIS), Q3 2017. Operating margin is computed in accordance with Flex Monitoring Team guidance. Outliers are excluded. Hospitals for which data are unavailable are excluded.

<sup>2</sup> Budget Control Act of 2011

<sup>3</sup> Middle Class Tax Relief and Job Creation Act of 2012

<sup>4</sup> American Taxpayer Relief Act of 2012

<sup>5</sup> MedPAC, 2015

<sup>6</sup> Medicare Program: Hospital Outpatient Prospective Payment and Ambulatory Surgical Center Payment Systems and Quality Reporting Programs, 2017

<sup>7</sup> National Center for Rural Health Works, 2016

<sup>8</sup> The World Bank, 2017

# Impact of Proposed Save Rural Hospitals Act on Rural Hospitals and Communities

## Montana

Hospital	Hospital Type	Operating Profit Margin <sup>1</sup>	Eligible and Would Benefit? <sup>1,2</sup>	Save Rural Hospitals Act <sup>2</sup>			
				Proposed Community Outpatient Hospital Status would Preserve Outpatient Services			
				Annual Hospital Revenue Preserved <sup>1</sup>	Potential Median Margin <sup>1</sup>	Potential Jobs Preserved <sup>3</sup>	Potential GDP Preserved <sup>4</sup>
BARRETT HOSPITAL & HEALTHCARE	CAH	-1.1%	Yes	\$530,698	0.6%	11	\$1,207,405
BEARTOOTH BILLINGS CLINIC	CAH	-8.1%	Yes	\$189,761	-6.5%	5	\$609,094
BENEFIS TETON MEDICAL CENTER	CAH	-	Yes	\$71,496	-	2	\$230,089
BIG HORN CO MEMORIAL HOSPITAL	CAH	5.6%	Yes	\$148,184	6.5%	3	\$300,652
BIG SANDY MEDICAL CENTER	CAH	-7.3%	Yes	\$27,747	-6.4%	1	\$96,779
BIG SKY MEDICAL CENTER	Rural PPS	-	Yes	\$482,932	-	12	\$1,342,224
BOZEMAN DEACONESS HOSPITAL	Rural PPS	2.8%	No	-	-	-	-
BROADWATER HEALTH CENTER	CAH	2.6%	Yes	\$71,212	3.6%	2	\$242,364
CABINET PEAKS MEDICAL CENTER	CAH	4.7%	Yes	\$477,785	6.1%	10	\$1,128,575
CENTRAL MONTANA MEDICAL CENTER	CAH	-2.0%	Yes	\$505,111	-0.2%	11	\$1,238,400
CLARK FORK VALLEY HOSPITAL	CAH	1.2%	Yes	\$325,777	2.9%	8	\$920,102
COMMUNITY HOSPITAL OF ANACONDA	CAH	1.1%	Yes	\$872,004	2.4%	14	\$1,600,663
DAHL MEMORIAL HEALTHCARE ASSOC	CAH	-19.0%	Yes	\$38,187	-17.3%	1	\$130,779
DANIELS MEMORIAL HOSPITAL	CAH	-11.8%	Yes	\$83,931	-10.5%	2	\$241,447
DEER LODGE MEDICAL CENTER	CAH	8.8%	Yes	\$178,172	10.1%	4	\$406,552
FALLON MEDICAL COMPLEX HOSPITAL	CAH	-0.5%	Yes	\$139,985	0.9%	4	\$391,244
FRANCES MAHON DEACONESS HOSPITAL	CAH	7.6%	Yes	\$438,925	9.1%	8	\$892,846
GARFIELD COUNTY HEALTH CENTER	CAH	-	Yes	\$4,454	-	0	\$11,838
GLENDIVE MEDICAL CENTER	CAH	-20.3%	Yes	\$407,655	-18.8%	11	\$1,226,363
GRANITE COUNTY MEDICAL CENTER	CAH	-21.8%	Yes	\$21,003	-21.0%	1	\$72,798
HOLY ROSARY HEALTHCARE	CAH	5.3%	Yes	\$652,470	6.7%	13	\$1,483,550
KALISPELL REGIONAL MEDICAL CENTER	Rural PPS	-	No	-	-	-	-
LIBERTY MEDICAL CENTER	CAH	-8.6%	Yes	\$68,583	-7.4%	2	\$247,919
LIVINGSTON HEALTHCARE	CAH	0.6%	Yes	\$684,983	2.4%	15	\$1,665,605
MADISON VALLEY MEDICAL CENTER	CAH	-1.6%	Yes	\$147,914	0.5%	3	\$355,383
MARCUS DALY MEMORIAL HOSPITAL - CAH	CAH	-0.8%	Yes	\$975,580	0.9%	19	\$2,077,664
MARIAS MEDICAL CENTER	CAH	-16.0%	Yes	\$158,873	-14.2%	5	\$504,777
MCCONE COUNTY HEALTH CENTER	CAH	-10.9%	Yes	\$39,127	-9.6%	1	\$155,086
MINERAL COMMUNITY HOSPITAL	CAH	-8.5%	Yes	\$72,841	-7.1%	3	\$292,032
MISSOURI RIVER MEDICAL CENTER	CAH	-11.0%	Yes	\$49,540	-9.9%	2	\$187,109
MOUNTAINVIEW MEDICAL CENTER	CAH	-14.2%	Yes	\$84,988	-12.1%	2	\$260,594
NORTH VALLEY HOSPITAL	CAH	8.5%	Yes	\$2,125,002	11.5%	43	\$4,813,943
NORTHERN MONTANA HOSPITAL	Rural PPS	8.0%	No	-	-	-	-
NORTHERN ROCKIES MEDICAL CENTER	CAH	-15.5%	Yes	\$171,180	-13.0%	4	\$405,835
P H S INDIAN HOSPITAL CROW / NORTHERN CHEYENNE	CAH	-	Yes	\$134,111	-	4	\$458,560
P H S INDIAN HOSPITAL-FT BELKNAP AT HARLEM - CAH	CAH	-	Yes	\$44,938	-	1	\$142,991
PHILLIPS COUNTY MEDICAL CENTER	CAH	-10.0%	Yes	\$144,615	-7.1%	4	\$445,178
PIONEER MEDICAL CENTER	CAH	-13.3%	Yes	\$75,740	-11.9%	3	\$314,035
PONDERA MEDICAL CENTER	CAH	-6.1%	Yes	\$167,259	-4.8%	5	\$546,322
POPLAR COMMUNITY HOSPITAL	CAH	-	Yes	\$70,026	-	1	\$165,546
PRAIRIE COMMUNITY HOSPITAL	CAH	-3.9%	Yes	\$34,220	-2.6%	1	\$140,642
PROVIDENCE ST JOSEPH MEDICAL CENTER	CAH	-6.6%	Yes	\$436,315	-5.2%	8	\$862,578
ROOSEVELT MEDICAL CENTER	CAH	-14.0%	Yes	\$37,172	-13.1%	1	\$97,949
ROSEBUD HEALTH CARE CENTER	CAH	-4.3%	Yes	\$109,027	-2.7%	3	\$315,826
ROUNDUP MEMORIAL HEALTHCARE	CAH	-8.2%	Yes	\$94,803	-6.6%	3	\$329,060
RUBY VALLEY HOSPITAL	CAH	-12.4%	Yes	\$173,537	-8.9%	3	\$374,194
SHERIDAN MEMORIAL HOSPITAL	CAH	-11.7%	Yes	\$165,108	-9.9%	5	\$539,283
SIDNEY HEALTH CENTER	CAH	-7.0%	Yes	\$682,854	-5.7%	14	\$1,536,922
ST JAMES HEALTHCARE	Rural PPS	-0.3%	No	-	-	-	-
ST LUKE COMMUNITY HOSPITAL	CAH	-0.6%	Yes	\$547,078	0.9%	13	\$1,404,055
ST PETER'S HOSPITAL	Rural PPS	0.4%	No	-	-	-	-
STILLWATER BILLINGS CLINIC	CAH	3.1%	Yes	\$134,497	4.5%	5	\$505,645
THE HEALTHCENTER	Rural PPS	19.9%	Yes	\$997,614	21.0%	25	\$2,804,911

# Impact of Proposed Save Rural Hospitals Act on Rural Hospitals and Communities

## Montana

Hospital	Hospital Type	Operating Profit Margin <sup>1</sup>	Eligible and Would Benefit? <sup>1,2</sup>	Save Rural Hospitals Act <sup>2</sup>			
				<i>Proposed Community Outpatient Hospital Status would Preserve Outpatient Services</i>			
				Annual Hospital Revenue Preserved <sup>1</sup>	Potential Median Margin <sup>1</sup>	Potential Jobs Preserved <sup>3</sup>	Potential GDP Preserved <sup>4</sup>
TRINITY HOSPITAL	CAH	0.6%	Yes	\$181,570	1.2%	3	\$376,980
WHEATLAND MEMORIAL HOSPITAL	CAH	-11.5%	Yes	\$64,702	-10.3%	2	\$178,831

Note: Maine voted in support of Medicaid expansion in November 2017.

<sup>1</sup> CMS Healthcare Cost Report Information System (HCRIS), Q3 2017. Operating margin is computed in accordance with Flex Monitoring Team guidance. Outliers are excluded. Hospitals for which data are unavailable are excluded.

<sup>2</sup> Save Rural Hospitals Act, 2017

<sup>3</sup> National Center for Rural Health Works, 2016

<sup>4</sup> The World Bank, 2017

# Impact of Pending Health Policy on Rural Hospitals and Communities

## Montana

Hospital	Hospital Type	Operating Profit Margin <sup>1</sup>	Tax Cuts and Jobs Act: Minimum 2% Medicare Revenue Cut Imposed by PAYGO <sup>2</sup> <i>2% Medicare Revenue Cut, in addition to existing Sequester</i>				Tax Cuts and Jobs Act: Maximum 4% Medicare Revenue Cut Imposed by PAYGO <sup>2</sup> <i>4% Medicare Revenue Cut, in addition to existing Sequester</i>				Ways and Means-Proposed Swing Bed Reimbursement Cut <sup>3,4</sup> <i>OIG-Recommended CAH Swing Bed Reimbursement at SNF Rate (\$275 per Swing Day)</i>			
			Annual Hospital Revenue Lost <sup>1</sup>	Potential Median Margin <sup>1</sup>	Potential Job Loss <sup>5</sup>	Potential GDP Loss <sup>6</sup>	Annual Hospital Revenue Lost <sup>1</sup>	Potential Median Margin <sup>1</sup>	Potential Job Loss <sup>5</sup>	Potential GDP Loss <sup>6</sup>	Annual Hospital Revenue Lost <sup>1</sup>	Potential Median Margin <sup>1</sup>	Potential Job Loss <sup>5</sup>	Potential GDP Loss <sup>6</sup>
BARRETT HOSPITAL & HEALTHCARE	CAH	-1.1%	\$133,484	-1.6%	3	\$303,692	\$266,967	-2.0%	5	\$607,385	\$450,276	-2.6%	9	\$1,024,437
BEARTOOTH BILLINGS CLINIC	CAH	-8.1%	\$47,265	-8.5%	1	\$151,711	\$94,530	-8.9%	3	\$303,422	\$1,726,030	-25.3%	50	\$5,540,186
BENEFIS TETON MEDICAL CENTER	CAH	-	\$20,293	-	1	\$65,308	\$40,586	-	1	\$130,616	\$303,725	-	9	\$977,452
BIG HORN CO MEMORIAL HOSPITAL	CAH	5.6%	\$29,177	5.5%	1	\$59,197	\$58,354	5.3%	1	\$118,394	\$2,225,345	-9.3%	40	\$4,515,029
BIG SANDY MEDICAL CENTER	CAH	-7.3%	\$6,889	-7.5%	0	\$24,029	\$13,778	-7.8%	0	\$48,058	\$604,646	-32.6%	19	\$2,108,938
BIG SKY MEDICAL CENTER	Rural PPS	-	\$2,013	-	0	\$5,595	\$4,026	-	0	\$11,189	-	-	-	-
BOZEMAN DEACONESS HOSPITAL	Rural PPS	2.8%	\$764,221	2.5%	13	\$1,413,465	\$1,528,442	2.2%	25	\$2,826,930	-	-	-	-
BROADWATER HEALTH CENTER	CAH	2.6%	\$16,804	2.3%	1	\$57,190	\$33,607	2.1%	1	\$114,379	\$681,226	-8.9%	21	\$2,318,491
CABINET PEAKS MEDICAL CENTER	CAH	4.7%	\$110,871	4.4%	2	\$261,888	\$221,742	4.1%	5	\$523,776	\$729,222	2.5%	15	\$1,722,494
CENTRAL MONTANA MEDICAL CENTER	CAH	-2.0%	\$84,405	-2.3%	2	\$206,939	\$168,810	-2.6%	4	\$413,878	\$523,554	-4.0%	11	\$1,283,617
CLARK FORK VALLEY HOSPITAL	CAH	1.2%	\$63,884	0.8%	2	\$180,429	\$127,768	0.5%	3	\$360,858	\$821,769	-3.4%	21	\$2,320,948
COMMUNITY HOSPITAL OF ANACONDA	CAH	1.1%	\$210,529	0.7%	3	\$386,450	\$421,058	0.4%	7	\$772,900	\$1,371,493	-1.1%	23	\$2,517,532
DAHL MEMORIAL HEALTHCARE ASSOC	CAH	-19.0%	\$8,363	-19.4%	0	\$28,642	\$16,727	-19.8%	1	\$57,284	\$257,799	-32.3%	8	\$882,877
DANIELS MEMORIAL HOSPITAL	CAH	-11.8%	\$16,480	-12.1%	0	\$47,409	\$32,960	-12.3%	1	\$94,818	\$941,989	-29.4%	24	\$2,709,865
DEER LODGE MEDICAL CENTER	CAH	8.8%	\$32,159	8.5%	1	\$73,379	\$64,317	8.3%	1	\$146,759	\$999,332	0.4%	20	\$2,280,274
FALLON MEDICAL COMPLEX HOSPITAL	CAH	-0.5%	\$34,257	-0.8%	1	\$95,745	\$68,514	-1.2%	2	\$191,489	\$1,339,252	-16.4%	34	\$3,743,072
FRANCES MAHON DEACONESS HOSPITAL	CAH	7.6%	\$119,983	7.2%	2	\$244,065	\$239,965	6.8%	4	\$488,129	\$756,065	5.1%	14	\$1,537,961
GARFIELD COUNTY HEALTH CENTER	CAH	-	\$1,782	-	0	\$4,735	\$3,564	-	0	\$9,471	-	-	-	-
GLENDIVE MEDICAL CENTER	CAH	-20.3%	\$98,558	-20.7%	3	\$296,496	\$197,116	-21.1%	5	\$592,992	\$1,275,224	-25.3%	34	\$3,836,307
GRANITE COUNTY MEDICAL CENTER	CAH	-21.8%	\$7,495	-22.1%	0	\$25,978	\$14,990	-22.4%	0	\$51,956	\$417,422	-39.4%	13	\$1,446,843
HOLY ROSARY HEALTHCARE	CAH	5.3%	\$154,183	5.0%	3	\$350,572	\$308,365	4.7%	6	\$701,144	\$2,413,187	-0.2%	49	\$5,486,968
KALISPELL REGIONAL MEDICAL CENTER	Rural PPS	-	\$1,194,493	-	29	\$3,247,067	\$2,388,987	-	58	\$6,494,135	-	-	-	-
LIBERTY MEDICAL CENTER	CAH	-8.6%	\$22,030	-8.9%	1	\$79,635	\$44,060	-9.3%	1	\$159,270	\$815,042	-25.1%	26	\$2,946,284
LIVINGSTON HEALTHCARE	CAH	0.6%	\$154,576	0.2%	3	\$375,866	\$309,151	-0.2%	7	\$751,733	\$1,034,337	-2.1%	23	\$2,515,097
MADISON VALLEY MEDICAL CENTER	CAH	-1.6%	\$31,904	-2.0%	1	\$76,654	\$63,808	-2.5%	1	\$153,307	\$963,604	-17.9%	21	\$2,315,186
MARCUS DALY MEMORIAL HOSPITAL - CAH	CAH	-0.8%	\$156,066	-1.1%	3	\$332,369	\$312,132	-1.4%	6	\$664,738	\$1,468,133	-3.5%	28	\$3,126,641
MARIAS MEDICAL CENTER	CAH	-16.0%	\$44,541	-16.5%	1	\$141,518	\$89,082	-17.0%	3	\$283,037	\$983,118	-28.5%	28	\$3,123,605
MCCONE COUNTY HEALTH CENTER	CAH	-10.9%	\$8,417	-11.2%	0	\$33,361	\$16,833	-11.5%	1	\$66,722	\$274,798	-21.4%	10	\$1,089,218
MINERAL COMMUNITY HOSPITAL	CAH	-8.5%	\$19,090	-8.9%	1	\$76,535	\$38,180	-9.3%	1	\$153,069	\$766,011	-26.6%	27	\$3,071,077
MISSOURI RIVER MEDICAL CENTER	CAH	-11.0%	\$10,999	-11.3%	0	\$41,541	\$21,997	-11.5%	1	\$83,082	\$383,606	-20.7%	13	\$1,448,851
MOUNTAINVIEW MEDICAL CENTER	CAH	-14.2%	\$12,886	-14.6%	0	\$39,511	\$25,772	-14.9%	1	\$79,022	\$708,720	-35.5%	19	\$2,173,108
NORTH VALLEY HOSPITAL	CAH	8.5%	\$144,806	8.3%	3	\$328,041	\$289,612	8.1%	6	\$656,082	\$362,299	8.0%	7	\$820,745
NORTHERN MONTANA HOSPITAL	Rural PPS	8.0%	\$155,228	7.7%	4	\$408,854	\$310,456	7.5%	7	\$817,708	-	-	-	-
NORTHERN ROCKIES MEDICAL CENTER	CAH	-15.5%	\$36,602	-16.1%	1	\$86,776	\$73,204	-16.6%	2	\$173,552	\$316,411	-20.4%	7	\$750,150
P H S INDIAN HOSPITAL CROW / NORTHERN CHEYENNE	CAH	-	\$51,362	-	2	\$175,620	\$102,724	-	3	\$351,241	-	-	-	-
P H S INDIAN HOSPITAL-FT BELKNAP AT HARLEM - CAH	CAH	-	\$19,894	-	1	\$63,303	\$39,788	-	1	\$126,605	-	-	-	-
PHILLIPS COUNTY MEDICAL CENTER	CAH	-10.0%	\$29,948	-10.6%	1	\$92,189	\$59,895	-11.3%	2	\$184,379	\$445,613	-20.2%	12	\$1,371,761
PIONEER MEDICAL CENTER	CAH	-13.3%	\$18,057	-13.6%	1	\$74,867	\$36,113	-14.0%	1	\$149,734	\$645,143	-26.9%	24	\$2,674,901
PONDERA MEDICAL CENTER	CAH	-6.1%	\$40,266	-6.5%	1	\$131,523	\$80,533	-6.8%	2	\$263,046	\$799,151	-13.1%	23	\$2,610,290
POPLAR COMMUNITY HOSPITAL	CAH	-	\$20,085	-	0	\$47,481	\$40,169	-	1	\$94,963	\$230,859	-	5	\$545,764
PRAIRIE COMMUNITY HOSPITAL	CAH	-3.9%	\$6,392	-4.2%	0	\$26,270	\$12,784	-4.4%	0	\$52,540	\$297,313	-17.4%	11	\$1,221,929
PROVIDENCE ST JOSEPH MEDICAL CENTER	CAH	-6.6%	\$103,841	-6.9%	2	\$205,289	\$207,681	-7.2%	4	\$410,578	\$493,665	-8.1%	9	\$975,957
ROOSEVELT MEDICAL CENTER	CAH	-14.0%	\$10,202	-14.2%	0	\$26,882	\$20,404	-14.5%	0	\$53,764	\$1,187,432	-50.2%	28	\$3,128,935
ROSEBUD HEALTH CARE CENTER	CAH	-4.3%	\$15,336	-4.6%	0	\$44,424	\$30,671	-4.8%	1	\$88,848	\$748,576	-16.8%	19	\$2,168,451
ROUNDUP MEMORIAL HEALTHCARE	CAH	-8.2%	\$19,317	-8.5%	1	\$67,048	\$38,633	-8.8%	1	\$134,096	\$729,670	-21.9%	23	\$2,532,664
RUBY VALLEY HOSPITAL	CAH	-12.4%	\$36,443	-13.2%	1	\$78,582	\$72,887	-14.0%	1	\$157,165	\$467,089	-23.3%	9	\$1,007,175
SHERIDAN MEMORIAL HOSPITAL	CAH	-11.7%	\$30,767	-12.0%	1	\$100,492	\$61,533	-12.3%	2	\$200,984	\$1,092,589	-24.8%	32	\$3,568,672
SIDNEY HEALTH CENTER	CAH	-7.0%	\$154,215	-7.3%	3	\$347,096	\$308,429	-7.6%	6	\$694,192	\$844,266	-8.7%	17	\$1,900,219
ST JAMES HEALTHCARE	Rural PPS	-0.3%	\$493,823	-0.7%	8	\$874,858	\$987,645	-1.2%	16	\$1,749,715	-	-	-	-
ST LUKE COMMUNITY HOSPITAL	CAH	-0.6%	\$112,958	-0.9%	3	\$289,901	\$225,915	-1.2%	5	\$579,803	\$2,109,800	-6.8%	48	\$5,414,720
ST PETER'S HOSPITAL	Rural PPS	0.4%	\$738,240	0.0%	14	\$1,548,093	\$1,476,479	-0.4%	28	\$3,096,186	-	-	-	-
STILLWATER BILLINGS CLINIC	CAH	3.1%	\$35,394	2.7%	1	\$133,066	\$70,789	2.3%	2	\$266,132	\$1,116,675	-10.2%	38	\$4,198,174
THE HEALTHCENTER	Rural PPS	19.9%	\$191,731	19.7%	5	\$539,076	\$383,463	19.5%	10	\$1,078,152	-	-	-	-

# Impact of Pending Health Policy on Rural Hospitals and Communities

## Montana

Hospital	Hospital Type	Operating Profit Margin <sup>1</sup>	Tax Cuts and Jobs Act: Minimum 2% Medicare Revenue Cut Imposed by PAYGO <sup>2</sup> <i>2% Medicare Revenue Cut, in addition to existing Sequester</i>				Tax Cuts and Jobs Act: Maximum 4% Medicare Revenue Cut Imposed by PAYGO <sup>2</sup> <i>4% Medicare Revenue Cut, in addition to existing Sequester</i>				Ways and Means-Proposed Swing Bed Reimbursement Cut <sup>3,4</sup> <i>OIG-Recommended CAH Swing Bed Reimbursement at SNF Rate (\$275 per Swing Day)</i>			
			Annual Hospital Revenue Lost <sup>1</sup>	Potential Median Margin <sup>1</sup>	Potential Job Loss <sup>5</sup>	Potential GDP Loss <sup>6</sup>	Annual Hospital Revenue Lost <sup>1</sup>	Potential Median Margin <sup>1</sup>	Potential Job Loss <sup>5</sup>	Potential GDP Loss <sup>6</sup>	Annual Hospital Revenue Lost <sup>1</sup>	Potential Median Margin <sup>1</sup>	Potential Job Loss <sup>5</sup>	Potential GDP Loss <sup>6</sup>
TRINITY HOSPITAL	CAH	0.6%	\$38,980	0.5%	1	\$80,930	\$77,959	0.3%	1	\$161,861	\$26,281	0.5%	0	\$54,566
WHEATLAND MEMORIAL HOSPITAL	CAH	-11.5%	\$18,295	-11.8%	0	\$50,565	\$36,589	-12.1%	1	\$101,130	\$1,190,821	-37.8%	29	\$3,291,338

Note: Maine voted in support of Medicaid expansion in November 2017.

<sup>1</sup> CMS Healthcare Cost Report Information System (HCRRIS), Q3 2017. Operating margin is computed in accordance with Flex Monitoring Team guidance. Outliers are excluded. Hospitals for which data are unavailable are excluded.

<sup>2</sup> Budget Enforcement Act of 1990

<sup>3</sup> House Ways and Means Committee, 2017

<sup>4</sup> Office of Inspector General, 2015

<sup>5</sup> National Center for Rural Health Works, 2016

<sup>6</sup> The World Bank, 2017

# Impact of Medicaid Block Grants under Proposed ACA Repeal and Replace on Rural Hospitals and Communities

## Montana

Hospital	Hospital Type	Operating Profit Margin <sup>1</sup>	House-Approved American Health Care Act (AHCA) <sup>2</sup> \$834B Cut to Medicaid Funding over Ten Years				Senate-Proposed Better Care Reconciliation Act (BCRA) <sup>2</sup> \$772B Cut to Medicaid Funding over Ten Years				Senate-Proposed Graham-Cassidy Bill <sup>2</sup> \$1T Cut to Medicaid Funding over Ten Years			
			Annual Hospital Revenue Lost <sup>1</sup>	Potential Median Margin <sup>1</sup>	Potential Job Loss <sup>3</sup>	Potential GDP Loss <sup>4</sup>	Annual Hospital Revenue Lost <sup>1</sup>	Potential Median Margin <sup>1</sup>	Potential Job Loss <sup>3</sup>	Potential GDP Loss <sup>4</sup>	Annual Hospital Revenue Lost <sup>1</sup>	Potential Median Margin <sup>1</sup>	Potential Job Loss <sup>3</sup>	Potential GDP Loss <sup>4</sup>
BARRETT HOSPITAL & HEALTHCARE	CAH	-1.1%	\$467,840	-2.7%	10	\$1,064,396	\$433,060	-2.6%	9	\$985,268	\$560,959	-3.0%	11	\$1,276,254
BEARTOOTH BILLINGS CLINIC	CAH	-8.1%	\$39,044	-8.4%	1	\$125,322	\$36,141	-8.4%	1	\$116,005	\$46,815	-8.5%	1	\$150,266
BENEFIS TETON MEDICAL CENTER	CAH	-	\$14,379	-	0	\$46,276	\$13,310	-	0	\$42,836	\$17,241	-	0	\$55,487
BIG HORN CO MEMORIAL HOSPITAL	CAH	5.6%	\$338,005	3.6%	6	\$685,783	\$312,878	3.8%	6	\$634,801	\$405,282	3.2%	7	\$822,281
BIG SANDY MEDICAL CENTER	CAH	-7.3%	\$6,025	-7.5%	0	\$21,013	\$5,577	-7.5%	0	\$19,451	\$7,224	-7.5%	0	\$25,195
BIG SKY MEDICAL CENTER	Rural PPS	-	-	-	-	-	-	-	-	-	-	-	-	-
BOZEMAN DEACONESS HOSPITAL	Rural PPS	2.8%	\$898,372	2.5%	15	\$1,661,585	\$831,587	2.5%	14	\$1,538,061	\$1,077,185	2.4%	18	\$1,992,308
BROADWATER HEALTH CENTER	CAH	2.6%	\$68,929	1.5%	2	\$234,593	\$63,805	1.6%	2	\$217,153	\$82,649	1.3%	3	\$281,287
CABINET PEAKS MEDICAL CENTER	CAH	4.7%	\$588,272	3.0%	12	\$1,389,556	\$544,540	3.1%	12	\$1,286,256	\$705,362	2.6%	15	\$1,666,134
CENTRAL MONTANA MEDICAL CENTER	CAH	-2.0%	\$311,264	-3.2%	7	\$763,138	\$288,124	-3.1%	6	\$706,406	\$373,218	-3.4%	8	\$915,033
CLARK FORK VALLEY HOSPITAL	CAH	1.2%	\$442,903	-1.2%	11	\$1,250,903	\$409,977	-1.1%	10	\$1,157,910	\$531,058	-1.7%	13	\$1,499,883
COMMUNITY HOSPITAL OF ANACONDA	CAH	1.1%	\$371,040	0.5%	6	\$681,087	\$343,457	0.5%	6	\$630,455	\$444,892	0.4%	7	\$816,651
DAHL MEMORIAL HEALTHCARE ASSOC	CAH	-19.0%	\$83,947	-23.0%	3	\$287,490	\$77,706	-22.7%	2	\$266,117	\$100,655	-23.9%	3	\$344,712
DANIELS MEMORIAL HOSPITAL	CAH	-11.8%	\$35,765	-12.4%	1	\$102,886	\$33,106	-12.3%	1	\$95,237	\$42,883	-12.5%	1	\$123,364
DEER LODGE MEDICAL CENTER	CAH	8.8%	\$245,617	6.9%	5	\$560,447	\$227,357	7.0%	5	\$518,783	\$294,504	6.5%	6	\$671,999
FALLON MEDICAL COMPLEX HOSPITAL	CAH	-0.5%	\$105,851	-1.6%	3	\$295,844	\$97,982	-1.5%	2	\$273,851	\$126,920	-1.8%	3	\$354,729
FRANCES MAHON DEACONESS HOSPITAL	CAH	7.6%	\$400,290	6.3%	7	\$814,255	\$370,532	6.4%	7	\$753,723	\$479,963	6.0%	9	\$976,325
GARFIELD COUNTY HEALTH CENTER	CAH	-	\$107,280	-	3	\$285,109	\$99,304	-	2	\$263,914	\$128,633	-	3	\$341,857
GLENDAVE MEDICAL CENTER	CAH	-20.3%	\$610,612	-22.7%	16	\$1,836,928	\$565,219	-22.5%	15	\$1,700,370	\$732,149	-23.1%	20	\$2,202,552
GRANITE COUNTY MEDICAL CENTER	CAH	-21.8%	\$35,773	-23.1%	1	\$123,995	\$33,114	-23.0%	1	\$114,777	\$42,893	-23.4%	1	\$148,675
HOLY ROSARY HEALTHCARE	CAH	5.3%	\$723,749	3.8%	15	\$1,645,620	\$669,945	3.9%	14	\$1,523,284	\$867,805	3.4%	18	\$1,973,166
KALISPELL REGIONAL MEDICAL CENTER	Rural PPS	-	\$3,433,952	-	84	\$9,334,729	\$3,178,670	-	77	\$8,640,781	\$4,117,448	-	100	\$11,192,721
LIBERTY MEDICAL CENTER	CAH	-8.6%	\$101,268	-10.4%	3	\$366,074	\$93,740	-10.2%	3	\$338,860	\$121,425	-10.7%	4	\$438,938
LIVINGSTON HEALTHCARE	CAH	0.6%	\$113,655	0.3%	2	\$276,365	\$105,206	0.4%	2	\$255,820	\$136,278	0.3%	3	\$331,373
MADISON VALLEY MEDICAL CENTER	CAH	-1.6%	\$36,107	-2.1%	1	\$86,751	\$33,422	-2.1%	1	\$80,302	\$43,293	-2.2%	1	\$104,018
MARCUS DALY MEMORIAL HOSPITAL - CAH	CAH	-0.8%	\$1,024,962	-2.7%	20	\$2,182,832	\$948,766	-2.5%	18	\$2,020,560	\$1,228,971	-3.1%	23	\$2,617,305
MARIAS MEDICAL CENTER	CAH	-16.0%	\$135,709	-17.6%	4	\$431,181	\$125,620	-17.5%	4	\$399,127	\$162,721	-17.9%	5	\$517,004
MCCONE COUNTY HEALTH CENTER	CAH	-10.9%	\$100,586	-14.5%	4	\$398,695	\$93,109	-14.2%	3	\$369,056	\$120,607	-15.3%	4	\$478,051
MINERAL COMMUNITY HOSPITAL	CAH	-8.5%	\$211,581	-13.0%	8	\$848,266	\$195,852	-12.7%	7	\$785,205	\$253,694	-13.9%	9	\$1,017,105
MISSOURI RIVER MEDICAL CENTER	CAH	-11.0%	\$10,664	-11.3%	0	\$40,279	\$9,872	-11.2%	0	\$37,284	\$12,787	-11.3%	0	\$48,296
MOUNTAINVIEW MEDICAL CENTER	CAH	-14.2%	\$126,099	-17.5%	3	\$386,650	\$116,725	-17.3%	3	\$357,906	\$151,198	-18.2%	4	\$463,609
NORTH VALLEY HOSPITAL	CAH	8.5%	\$1,006,904	7.1%	20	\$2,281,022	\$932,050	7.2%	19	\$2,111,450	\$1,207,319	6.8%	24	\$2,735,039
NORTHERN MONTANA HOSPITAL	Rural PPS	8.0%	\$1,816,164	5.4%	43	\$4,783,580	\$1,681,149	5.6%	40	\$4,427,966	\$2,177,654	4.9%	51	\$5,735,708
NORTHERN ROCKIES MEDICAL CENTER	CAH	-15.5%	\$320,678	-20.5%	7	\$760,265	\$296,838	-20.1%	6	\$703,747	\$384,506	-21.5%	8	\$911,589
P H S INDIAN HOSPITAL CROW / NORTHERN CHEYENNE	CAH	-	-	-	-	-	-	-	-	-	-	-	-	-
P H S INDIAN HOSPITAL-FT BELKNAP AT HARLEM - CAH	CAH	-	-	-	-	-	-	-	-	-	-	-	-	-
PHILLIPS COUNTY MEDICAL CENTER	CAH	-10.0%	\$92,955	-12.0%	3	\$286,149	\$86,045	-11.8%	2	\$264,876	\$111,457	-12.4%	3	\$343,104
PIONEER MEDICAL CENTER	CAH	-13.3%	\$21,020	-13.7%	1	\$87,153	\$19,457	-13.7%	1	\$80,674	\$25,204	-13.8%	1	\$104,500
PONDERA MEDICAL CENTER	CAH	-6.1%	\$85,393	-6.8%	2	\$278,920	\$79,044	-6.8%	2	\$258,185	\$102,389	-7.0%	3	\$334,437
POPLAR COMMUNITY HOSPITAL	CAH	-	\$342,017	-	7	\$808,549	\$316,592	-	7	\$748,441	\$410,093	-	9	\$969,483
PRAIRIE COMMUNITY HOSPITAL	CAH	-3.9%	\$134,093	-9.6%	5	\$551,110	\$124,124	-9.2%	5	\$510,141	\$160,783	-10.8%	6	\$660,804
PROVIDENCE ST JOSEPH MEDICAL CENTER	CAH	-6.6%	\$516,673	-8.2%	9	\$1,021,444	\$478,264	-8.1%	8	\$945,509	\$619,513	-8.5%	11	\$1,224,753
ROOSEVELT MEDICAL CENTER	CAH	-14.0%	\$157,118	-17.7%	4	\$414,013	\$145,438	-17.5%	3	\$383,235	\$188,391	-18.5%	4	\$496,418
ROSEBUD HEALTH CARE CENTER	CAH	-4.3%	\$23,877	-4.7%	1	\$69,165	\$22,102	-4.7%	1	\$64,023	\$28,629	-4.8%	1	\$82,932
ROUNDUP MEMORIAL HEALTHCARE	CAH	-8.2%	\$215,773	-11.9%	7	\$748,941	\$199,732	-11.6%	6	\$693,264	\$258,720	-12.7%	8	\$898,011
RUBY VALLEY HOSPITAL	CAH	-12.4%	-	-	-	-	-	-	-	-	-	-	-	-
SHERIDAN MEMORIAL HOSPITAL	CAH	-11.7%	\$43,752	-12.1%	1	\$142,904	\$40,499	-12.1%	1	\$132,280	\$52,460	-12.2%	2	\$171,347
SIDNEY HEALTH CENTER	CAH	-7.0%	\$249,344	-7.5%	5	\$561,207	\$230,808	-7.5%	5	\$519,486	\$298,974	-7.6%	6	\$672,910
ST JAMES HEALTHCARE	Rural PPS	-0.3%	\$790,779	-1.0%	13	\$1,400,946	\$731,992	-0.9%	12	\$1,296,799	\$948,176	-1.1%	15	\$1,679,792
ST LUKE COMMUNITY HOSPITAL	CAH	-0.6%	\$717,300	-2.6%	16	\$1,840,923	\$663,976	-2.5%	15	\$1,704,068	\$860,072	-3.0%	20	\$2,207,342
ST PETER'S HOSPITAL	Rural PPS	0.4%	\$2,225,995	-0.8%	42	\$4,667,925	\$2,060,513	-0.7%	39	\$4,320,909	\$2,669,059	-1.0%	50	\$5,597,032
STILLWATER BILLINGS CLINIC	CAH	3.1%	\$41,501	2.7%	1	\$156,023	\$38,415	2.7%	1	\$144,424	\$49,761	2.6%	2	\$187,078
THE HEALTHCENTER	Rural PPS	19.9%	\$418,072	19.4%	11	\$1,175,459	\$386,992	19.5%	10	\$1,088,075	\$501,285	19.3%	13	\$1,409,423

# Impact of Medicaid Block Grants under Proposed ACA Repeal and Replace on Rural Hospitals and Communities

## Montana

Hospital	Hospital Type	Operating Profit Margin <sup>1</sup>	House-Approved American Health Care Act (AHCA) <sup>2</sup> <i>\$834B Cut to Medicaid Funding over Ten Years</i>				Senate-Proposed Better Care Reconciliation Act (BCRA) <sup>2</sup> <i>\$772B Cut to Medicaid Funding over Ten Years</i>				Senate-Proposed Graham-Cassidy Bill <sup>2</sup> <i>\$1T Cut to Medicaid Funding over Ten Years</i>			
			Annual Hospital Revenue Lost <sup>1</sup>	Potential Median Margin <sup>1</sup>	Potential Job Loss <sup>3</sup>	Potential GDP Loss <sup>4</sup>	Annual Hospital Revenue Lost <sup>1</sup>	Potential Median Margin <sup>1</sup>	Potential Job Loss <sup>3</sup>	Potential GDP Loss <sup>4</sup>	Annual Hospital Revenue Lost <sup>1</sup>	Potential Median Margin <sup>1</sup>	Potential Job Loss <sup>3</sup>	Potential GDP Loss <sup>4</sup>
TRINITY HOSPITAL	CAH	0.6%	\$480,979	-1.0%	9	\$998,622	\$445,223	-0.9%	8	\$924,384	\$576,713	-1.4%	11	\$1,197,389
WHEATLAND MEMORIAL HOSPITAL	CAH	-11.5%	\$44,932	-12.3%	1	\$124,188	\$41,591	-12.2%	1	\$114,955	\$53,875	-12.4%	1	\$148,906

Note: Maine voted in support of Medicaid expansion in November 2017.

<sup>1</sup> CMS Healthcare Cost Report Information System (HCRIIS), Q3 2017. Operating margin is computed in accordance with Flex Monitoring Team guidance. Outliers are excluded. Hospitals for which data are unavailable are excluded.

<sup>2</sup> Congressional Budget Office, 2017

<sup>3</sup> National Center for Rural Health Works, 2016

<sup>4</sup> The World Bank, 2017