

Impact of Current Health Policy on Rural Hospitals and Communities

North Dakota

Hospital	Hospital Type	Operating Profit Margin ¹	Sequestration ² <i>2% Inpatient and Outpatient Medicare Revenue Cut</i>			Bad Debt Reimbursement Cut ³ <i>35% Medicare Bad Debt Reimbursement Cut</i>			PPS Coding Offset ⁴ <i>0.5% PPS Medicare Inpatient Revenue Cut</i>			340B Reimbursement Cuts ^{5,6} <i>27% Outpatient Drug Reimbursement Cut for 340B PPS Participants</i>		
			Annual Hospital Revenue Lost ¹	Potential Job Loss ⁷	Potential GDP Loss ⁸	Annual Hospital Revenue Lost ¹	Potential Job Loss ⁷	Potential GDP Loss ⁸	Annual Hospital Revenue Lost ¹	Potential Job Loss ⁷	Potential GDP Loss ⁸	Annual Hospital Revenue Lost ¹	Potential Job Loss ⁷	Potential GDP Loss ⁸
ASHLEY MEDICAL CENTER	CAH	7.2%	\$41,237	1	\$152,431	\$1,391	0	\$5,140	-	-	-	-	-	-
CARRINGTON HEALTH CENTER	CAH	10.8%	\$71,680	2	\$170,341	\$10,988	0	\$26,113	-	-	-	-	-	-
CAVALIER COUNTY MEMORIAL HOSPITAL	CAH	3.5%	\$58,899	1	\$160,346	-	-	-	-	-	-	-	-	-
COMMUNITY MEMORIAL HOSPITAL	CAH	-13.6%	\$56,722	2	\$185,421	-	-	-	-	-	-	-	-	-
COOPERSTOWN MEDICAL CENTER	CAH	3.6%	\$46,840	1	\$148,238	-	-	-	-	-	-	-	-	-
FIRST CARE HEALTH CENTER	CAH	5.7%	\$74,522	2	\$208,181	-	-	-	-	-	-	-	-	-
GARRISON MEMORIAL HOSPITAL	CAH	1.4%	\$35,393	1	\$93,948	-	-	-	-	-	-	-	-	-
HEART OF AMERICA MEDICAL CENTER	CAH	-10.7%	\$79,756	2	\$209,728	\$4,715	0	\$12,399	-	-	-	-	-	-
JACOBSON MEMORIAL HOSPITAL CARE CENTER	CAH	-6.6%	\$57,029	2	\$193,215	-	-	-	-	-	-	-	-	-
JAMESTOWN REGIONAL MEDICAL CENTER	CAH	1.3%	\$142,816	3	\$330,430	\$10,907	0	\$25,235	-	-	-	-	-	-
KENMARE COMMUNITY HOSPITAL	CAH	8.7%	\$25,196	1	\$92,739	\$6	0	\$21	-	-	-	-	-	-
LINTON HOSPITAL - CAH	CAH	0.1%	\$92,075	2	\$246,076	\$625	0	\$1,672	-	-	-	-	-	-
LISBON AREA HEALTH SERVICES	CAH	14.7%	\$89,707	2	\$250,319	\$9,331	0	\$26,038	-	-	-	-	-	-
MCKENZIE COUNTY HEALTHCARE SYSTEMS	CAH	-	\$56,428	1	\$144,057	-	-	-	-	-	-	-	-	-
MERCY HOSPITAL OF VALLEY CITY	CAH	4.2%	\$116,702	3	\$319,872	\$12,198	0	\$33,434	-	-	-	-	-	-
MERCY MEDICAL CENTER	CAH	-0.2%	\$113,978	2	\$207,570	\$40,937	1	\$74,553	-	-	-	-	-	-
MOUNTRAIL COUNTY MEDICAL CENTER	CAH	-20.2%	\$46,213	1	\$136,998	-	-	-	-	-	-	-	-	-
NELSON COUNTY HEALTH SYSTEM	CAH	4.9%	\$38,958	1	\$136,434	\$277	0	\$971	-	-	-	-	-	-
NORTHWOOD DEACONESS HEALTH CENTER	CAH	-2.2%	\$55,027	2	\$171,160	-	-	-	-	-	-	-	-	-
OAKES COMMUNITY HOSPITAL	CAH	6.9%	\$94,728	2	\$228,684	\$13,145	0	\$31,733	-	-	-	-	-	-
PEMBINA COUNTY MEMORIAL HOSPITAL	CAH	4.6%	\$77,039	2	\$244,333	-	-	-	-	-	-	-	-	-
PRESENTATION MEDICAL CENTER	CAH	-1.1%	\$62,360	2	\$194,658	\$22,261	1	\$69,489	-	-	-	-	-	-
SAKAKAWEA MEDICAL CENTER - CAH	CAH	12.5%	\$59,146	1	\$163,148	\$3,533	0	\$9,744	-	-	-	-	-	-
SANFORD HILLSBORO	CAH	-3.7%	\$71,166	2	\$193,212	\$1,821	0	\$4,943	-	-	-	-	-	-
SANFORD MAYVILLE	CAH	3.4%	\$83,698	2	\$182,397	\$1,636	0	\$3,566	-	-	-	-	-	-
SOUTHWEST HEALTHCARE SERVICES	CAH	-16.4%	\$54,385	2	\$173,993	\$1,862	0	\$5,957	-	-	-	-	-	-
ST ALOISIUS MEDICAL CENTER	CAH	0.6%	\$53,472	2	\$203,170	\$3,055	0	\$11,608	-	-	-	-	-	-
ST ANDREWS HEALTH CENTER - CAH	CAH	1.8%	\$62,502	2	\$189,761	\$2,884	0	\$8,757	-	-	-	-	-	-
ST JOSEPH'S HOSPITAL & HEALTH CENTER	CAH	-5.6%	\$282,167	4	\$489,428	\$14,208	0	\$24,644	-	-	-	-	-	-
ST LUKE'S HOSPITAL	CAH	-16.6%	\$50,865	1	\$158,048	\$1,173	0	\$3,643	-	-	-	-	-	-
THE MERCY HOSPITAL OF DEVILS LAKE	CAH	26.2%	\$110,781	2	\$263,741	\$38,275	1	\$91,122	-	-	-	-	-	-
TIOGA MEDICAL CENTER	CAH	-12.5%	\$83,350	2	\$226,196	\$962	0	\$2,610	-	-	-	-	-	-
TOWNER COUNTY MEDICAL CENTER	CAH	7.3%	\$90,848	3	\$286,261	\$1,442	0	\$4,543	-	-	-	-	-	-
UNITY MEDICAL CENTER	CAH	1.5%	\$73,991	2	\$170,676	\$3,186	0	\$7,348	-	-	-	-	-	-
WEST RIVER REGIONAL MEDICAL CENTER-CAH	CAH	-5.2%	\$88,994	2	\$254,212	\$2,007	0	\$5,734	-	-	-	-	-	-
WISHEK COMMUNITY HOSPITAL	CAH	0.2%	\$56,942	2	\$168,821	\$12,356	0	\$36,634	-	-	-	-	-	-

Note: Maine voted in support of Medicaid expansion in November 2017.

¹CMS Healthcare Cost Report Information System (HCRIS), Q3 2017. Operating margin is computed in accordance with Flex Monitoring Team guidance. Outliers are excluded. Hospitals for which data are unavailable are excluded.

²Budget Control Act of 2011

³Middle Class Tax Relief and Job Creation Act of 2012

⁴American Taxpayer Relief Act of 2012

⁵MedPAC, 2015

⁶Medicare Program: Hospital Outpatient Prospective Payment and Ambulatory Surgical Center Payment Systems and Quality Reporting Programs, 2017

⁷National Center for Rural Health Works, 2016

⁸The World Bank, 2017

Impact of Proposed Save Rural Hospitals Act on Rural Hospitals and Communities

North Dakota

Hospital	Hospital Type	Operating Profit Margin ¹	Eligible and Would Benefit? ^{1,2}	Save Rural Hospitals Act ²			
				Proposed Community Outpatient Hospital Status would Preserve Outpatient Services			
				Annual Hospital Revenue Preserved ¹	Potential Median Margin ¹	Potential Jobs Preserved ³	Potential GDP Preserved ⁴
ASHLEY MEDICAL CENTER	CAH	7.2%	Yes	\$137,000	8.8%	5	\$506,416
CARRINGTON HEALTH CENTER	CAH	10.8%	Yes	\$429,948	13.0%	9	\$1,021,731
CAVALIER COUNTY MEMORIAL HOSPITAL	CAH	3.5%	Yes	\$292,657	6.5%	7	\$796,729
COMMUNITY MEMORIAL HOSPITAL	CAH	-13.6%	Yes	\$126,406	-10.4%	4	\$413,218
COOPERSTOWN MEDICAL CENTER	CAH	3.6%	Yes	\$141,259	6.4%	4	\$447,048
FIRST CARE HEALTH CENTER	CAH	5.7%	Yes	\$331,358	8.4%	8	\$925,667
GARRISON MEMORIAL HOSPITAL	CAH	1.4%	Yes	\$133,830	2.6%	3	\$355,237
HEART OF AMERICA MEDICAL CENTER	CAH	-10.7%	Yes	\$343,939	-8.9%	8	\$904,431
JACOBSON MEMORIAL HOSPITAL CARE CENTER	CAH	-6.6%	Yes	\$154,421	-4.1%	5	\$523,184
JAMESTOWN REGIONAL MEDICAL CENTER	CAH	1.3%	Yes	\$869,057	3.1%	18	\$2,010,717
KENMARE COMMUNITY HOSPITAL	CAH	8.7%	Yes	\$64,700	9.8%	2	\$238,144
LINTON HOSPITAL - CAH	CAH	0.1%	Yes	\$252,071	3.0%	6	\$673,671
LISBON AREA HEALTH SERVICES	CAH	14.7%	Yes	\$315,899	16.9%	8	\$881,490
MCKENZIE COUNTY HEALTHCARE SYSTEMS	CAH	-	Yes	\$163,238	-	4	\$416,736
MERCY HOSPITAL OF VALLEY CITY	CAH	4.2%	Yes	\$396,973	7.1%	10	\$1,088,075
MERCY MEDICAL CENTER	CAH	-0.2%	Yes	\$828,091	0.8%	13	\$1,508,073
MOUNTRAIL COUNTY MEDICAL CENTER	CAH	-20.2%	Yes	\$79,075	-19.3%	2	\$234,419
NELSON COUNTY HEALTH SYSTEM	CAH	4.9%	Yes	\$106,537	6.5%	3	\$373,101
NORTHWOOD DEACONESS HEALTH CENTER	CAH	-2.2%	Yes	\$132,434	-1.1%	4	\$411,934
OAKES COMMUNITY HOSPITAL	CAH	6.9%	Yes	\$409,454	10.1%	9	\$988,468
PEMBINA COUNTY MEMORIAL HOSPITAL	CAH	4.6%	Yes	\$336,168	6.6%	10	\$1,066,180
PRESENTATION MEDICAL CENTER	CAH	-1.1%	Yes	\$174,990	0.7%	5	\$546,229
SAKAKAWEA MEDICAL CENTER - CAH	CAH	12.5%	Yes	\$261,805	14.1%	6	\$722,166
SANFORD HILLSBORO	CAH	-3.7%	Yes	\$154,860	-2.1%	4	\$420,438
SANFORD MAYVILLE	CAH	3.4%	Yes	\$264,061	6.1%	5	\$575,445
SOUTHWEST HEALTHCARE SERVICES	CAH	-16.4%	Yes	\$162,796	-14.8%	5	\$520,831
ST ALOISIUS MEDICAL CENTER	CAH	0.6%	Yes	\$290,313	2.4%	10	\$1,103,070
ST ANDREWS HEALTH CENTER - CAH	CAH	1.8%	Yes	\$225,359	4.2%	6	\$684,210
ST JOSEPH'S HOSPITAL & HEALTH CENTER	CAH	-5.6%	Yes	\$1,300,411	-3.4%	20	\$2,255,604
ST LUKE'S HOSPITAL	CAH	-16.6%	Yes	\$153,040	-14.6%	4	\$475,531
THE MERCY HOSPITAL OF DEVILS LAKE	CAH	26.2%	Yes	\$500,104	27.5%	11	\$1,190,622
TIOGA MEDICAL CENTER	CAH	-12.5%	Yes	\$184,312	-10.4%	4	\$500,191
TOWNER COUNTY MEDICAL CENTER	CAH	7.3%	Yes	\$216,756	9.1%	6	\$682,996
UNITY MEDICAL CENTER	CAH	1.5%	Yes	\$264,105	4.0%	5	\$609,210
WEST RIVER REGIONAL MEDICAL CENTER-CAH	CAH	-5.2%	Yes	\$667,020	-2.4%	17	\$1,905,351
WISHEK COMMUNITY HOSPITAL	CAH	0.2%	Yes	\$249,113	3.5%	7	\$738,565

Note: Maine voted in support of Medicaid expansion in November 2017.

¹ CMS Healthcare Cost Report Information System (HCRIS), Q3 2017. Operating margin is computed in accordance with Flex Monitoring Team guidance. Outliers are excluded. Hospitals for which data are unavailable are excluded.

² Save Rural Hospitals Act, 2017

³ National Center for Rural Health Works, 2016

⁴ The World Bank, 2017

Impact of Pending Health Policy on Rural Hospitals and Communities

North Dakota

Hospital	Hospital Type	Operating Profit Margin ¹	Tax Cuts and Jobs Act: Minimum 2% Medicare Revenue Cut Imposed by PAYGO ² <i>2% Medicare Revenue Cut, in addition to existing Sequester</i>				Tax Cuts and Jobs Act: Maximum 4% Medicare Revenue Cut Imposed by PAYGO ² <i>4% Medicare Revenue Cut, in addition to existing Sequester</i>				Ways and Means-Proposed Swing Bed Reimbursement Cut ^{3,4} <i>OIG-Recommended CAH Swing Bed Reimbursement at SNF Rate (\$275 per Swing Day)</i>			
			Annual Hospital Revenue Lost ¹	Potential Median Margin ¹	Potential Job Loss ⁵	Potential GDP Loss ⁶	Annual Hospital Revenue Lost ¹	Potential Median Margin ¹	Potential Job Loss ⁵	Potential GDP Loss ⁶	Annual Hospital Revenue Lost ¹	Potential Median Margin ¹	Potential Job Loss ⁵	Potential GDP Loss ⁶
ASHLEY MEDICAL CENTER	CAH	7.2%	\$20,174	6.9%	1	\$74,574	\$40,349	6.7%	1	\$149,147	\$958,116	-6.0%	32	\$3,541,633
CARRINGTON HEALTH CENTER	CAH	10.8%	\$79,081	10.4%	2	\$187,928	\$158,162	10.0%	3	\$375,856	\$878,753	6.0%	19	\$2,088,275
CAVALIER COUNTY MEMORIAL HOSPITAL	CAH	3.5%	\$51,790	3.0%	1	\$140,992	\$103,579	2.4%	3	\$281,985	\$476,957	-1.8%	12	\$1,298,467
COMMUNITY MEMORIAL HOSPITAL	CAH	-13.6%	\$18,797	-14.1%	1	\$61,446	\$37,593	-14.6%	1	\$122,891	\$432,771	-25.9%	13	\$1,414,713
COOPERSTOWN MEDICAL CENTER	CAH	3.6%	\$25,214	3.0%	1	\$79,795	\$50,428	2.5%	1	\$159,591	\$678,336	-13.1%	19	\$2,146,758
FIRST CARE HEALTH CENTER	CAH	5.7%	\$58,576	5.3%	1	\$163,636	\$117,152	4.8%	3	\$327,272	\$1,577,730	-9.2%	39	\$4,407,475
GARRISON MEMORIAL HOSPITAL	CAH	1.4%	\$24,567	1.2%	1	\$65,210	\$49,134	1.0%	1	\$130,420	\$1,016,454	-8.6%	24	\$2,698,062
HEART OF AMERICA MEDICAL CENTER	CAH	-10.7%	\$52,927	-10.9%	1	\$139,178	\$105,854	-11.2%	2	\$278,355	\$1,614,340	-19.5%	38	\$4,245,106
JACOBSON MEMORIAL HOSPITAL CARE CENTER	CAH	-6.6%	\$28,479	-7.1%	1	\$96,488	\$56,958	-7.5%	2	\$192,977	\$1,040,571	-26.9%	32	\$3,525,489
JAMESTOWN REGIONAL MEDICAL CENTER	CAH	1.3%	\$187,059	0.8%	4	\$432,793	\$374,118	0.4%	8	\$865,587	\$632,487	-0.2%	13	\$1,463,370
KENMARE COMMUNITY HOSPITAL	CAH	8.7%	\$13,663	8.5%	0	\$50,290	\$27,326	8.3%	1	\$100,580	\$836,541	-7.6%	28	\$3,079,085
LINTON HOSPITAL - CAH	CAH	0.1%	\$45,244	-0.5%	1	\$120,917	\$90,488	-1.0%	2	\$241,834	\$453,053	-5.6%	11	\$1,210,806
LISBON AREA HEALTH SERVICES	CAH	14.7%	\$51,222	14.4%	1	\$142,931	\$102,444	14.0%	3	\$285,861	\$2,014,448	-1.9%	50	\$5,621,147
MCKENZIE COUNTY HEALTHCARE SYSTEMS	CAH	-	\$32,657	-	1	\$83,371	\$65,314	-	1	\$166,742	\$563,044	-	13	\$1,437,417
MERCY HOSPITAL OF VALLEY CITY	CAH	4.2%	\$64,854	3.7%	2	\$177,761	\$129,708	3.2%	3	\$355,522	\$1,933,610	-13.4%	47	\$5,299,894
MERCY MEDICAL CENTER	CAH	-0.2%	\$185,806	-0.4%	3	\$338,379	\$371,612	-0.7%	6	\$676,758	-	-	-	-
MOUNTRAIL COUNTY MEDICAL CENTER	CAH	-20.2%	\$11,135	-20.4%	0	\$33,011	\$22,271	-20.5%	1	\$66,022	\$806,758	-30.7%	21	\$2,391,638
NELSON COUNTY HEALTH SYSTEM	CAH	4.9%	\$12,966	4.7%	0	\$45,408	\$25,932	4.6%	1	\$90,816	\$555,994	-4.2%	17	\$1,947,130
NORTHWOOD DEACONESS HEALTH CENTER	CAH	-2.2%	\$19,872	-2.4%	1	\$61,812	\$39,744	-2.6%	1	\$123,623	\$1,793,938	-21.1%	50	\$5,580,007
OAKES COMMUNITY HOSPITAL	CAH	6.9%	\$69,055	6.4%	1	\$166,707	\$138,111	5.8%	3	\$333,414	\$1,263,064	-4.4%	27	\$3,049,180
PEMBINA COUNTY MEMORIAL HOSPITAL	CAH	4.6%	\$55,208	4.2%	2	\$175,096	\$110,416	3.9%	3	\$350,192	\$231,775	3.1%	7	\$735,090
PRESENTATION MEDICAL CENTER	CAH	-1.1%	\$40,608	-1.5%	1	\$126,756	\$81,215	-1.9%	2	\$253,512	\$695,705	-8.8%	19	\$2,171,638
SAKAKAWEA MEDICAL CENTER - CAH	CAH	12.5%	\$53,931	12.2%	1	\$148,764	\$107,862	11.8%	3	\$297,528	\$752,222	7.5%	19	\$2,074,938
SANFORD HILLSBORO	CAH	-3.7%	\$19,680	-3.9%	0	\$53,430	\$39,360	-4.1%	1	\$106,859	\$905,564	-13.9%	22	\$2,458,563
SANFORD MAYVILLE	CAH	3.4%	\$44,353	2.9%	1	\$96,656	\$88,707	2.4%	2	\$193,311	\$1,415,588	-14.7%	28	\$3,084,872
SOUTHWEST HEALTHCARE SERVICES	CAH	-16.4%	\$38,033	-16.8%	1	\$121,679	\$76,066	-17.2%	2	\$243,358	\$668,793	-23.7%	19	\$2,139,666
ST ALOISIUS MEDICAL CENTER	CAH	0.6%	\$37,051	0.4%	1	\$140,778	\$74,102	0.1%	3	\$281,555	\$1,180,213	-7.6%	40	\$4,484,323
ST ANDREWS HEALTH CENTER - CAH	CAH	1.8%	\$43,689	1.3%	1	\$132,644	\$87,378	0.8%	2	\$265,289	\$897,570	-9.2%	24	\$2,725,104
ST JOSEPH'S HOSPITAL & HEALTH CENTER	CAH	-5.6%	\$287,748	-6.1%	4	\$499,107	\$575,495	-6.6%	9	\$998,215	-	-	-	-
ST LUKE'S HOSPITAL	CAH	-16.6%	\$25,330	-16.9%	1	\$78,706	\$50,660	-17.3%	1	\$157,411	\$1,422,214	-38.6%	40	\$4,419,151
THE MERCY HOSPITAL OF DEVILS LAKE	CAH	26.2%	\$69,425	26.0%	1	\$165,284	\$138,850	25.8%	3	\$330,568	\$1,774,247	21.1%	38	\$4,224,037
TIOGA MEDICAL CENTER	CAH	-12.5%	\$19,654	-12.7%	0	\$53,337	\$39,307	-13.0%	1	\$106,673	\$1,247,535	-28.9%	30	\$3,385,588
TOWNER COUNTY MEDICAL CENTER	CAH	7.3%	\$28,026	7.0%	1	\$88,308	\$56,051	6.8%	2	\$176,617	\$683,177	0.9%	19	\$2,152,685
UNITY MEDICAL CENTER	CAH	1.5%	\$43,919	1.1%	1	\$101,308	\$87,838	0.6%	2	\$202,617	\$1,028,733	-9.7%	21	\$2,372,977
WEST RIVER REGIONAL MEDICAL CENTER-CAH	CAH	-5.2%	\$135,997	-5.7%	3	\$388,478	\$271,995	-6.3%	7	\$776,956	\$847,160	-8.9%	22	\$2,419,924
WISHEK COMMUNITY HOSPITAL	CAH	0.2%	\$43,280	-0.4%	1	\$128,314	\$86,559	-1.0%	2	\$256,628	\$507,328	-7.2%	13	\$1,504,114

Note: Maine voted in support of Medicaid expansion in November 2017.

¹CMS Healthcare Cost Report Information System (HCRIS), Q3 2017. Operating margin is computed in accordance with Flex Monitoring Team guidance. Outliers are excluded. Hospitals for which data are unavailable are excluded.

²Budget Enforcement Act of 1990

³House Ways and Means Committee, 2017

⁴Office of Inspector General, 2015

⁵National Center for Rural Health Works, 2016

⁶The World Bank, 2017

Impact of Medicaid Block Grants under Proposed ACA Repeal and Replace on Rural Hospitals and Communities

North Dakota

Hospital	Hospital Type	Operating Profit Margin ¹	House-Approved American Health Care Act (AHCA) ² \$834B Cut to Medicaid Funding over Ten Years				Senate-Proposed Better Care Reconciliation Act (BCRA) ² \$772B Cut to Medicaid Funding over Ten Years				Senate-Proposed Graham-Cassidy Bill ² \$1T Cut to Medicaid Funding over Ten Years			
			Annual Hospital Revenue Lost ¹	Potential Median Margin ¹	Potential Job Loss ³	Potential GDP Loss ⁴	Annual Hospital Revenue Lost ¹	Potential Median Margin ¹	Potential Job Loss ³	Potential GDP Loss ⁴	Annual Hospital Revenue Lost ¹	Potential Median Margin ¹	Potential Job Loss ³	Potential GDP Loss ⁴
ASHLEY MEDICAL CENTER	CAH	7.2%	\$10,013	7.0%	0	\$37,013	\$9,269	7.0%	0	\$34,261	\$12,006	7.0%	0	\$44,380
CARRINGTON HEALTH CENTER	CAH	10.8%	\$112,296	10.2%	2	\$266,861	\$103,948	10.3%	2	\$247,023	\$134,648	10.1%	3	\$319,977
CAVALIER COUNTY MEMORIAL HOSPITAL	CAH	3.5%	\$16,925	3.3%	0	\$46,076	\$15,667	3.3%	0	\$42,651	\$20,294	3.3%	0	\$55,248
COMMUNITY MEMORIAL HOSPITAL	CAH	-13.6%	\$229,122	-19.8%	7	\$748,991	\$212,089	-19.3%	6	\$693,310	\$274,726	-21.1%	8	\$898,070
COOPERSTOWN MEDICAL CENTER	CAH	3.6%	\$24,720	3.0%	1	\$78,232	\$22,882	3.1%	1	\$72,416	\$29,640	2.9%	1	\$93,804
FIRST CARE HEALTH CENTER	CAH	5.7%	\$54,567	5.3%	1	\$152,437	\$50,511	5.3%	1	\$141,105	\$65,429	5.2%	2	\$182,778
GARRISON MEMORIAL HOSPITAL	CAH	1.4%	\$400,156	-2.3%	10	\$1,062,168	\$370,408	-2.0%	9	\$983,206	\$479,803	-3.1%	11	\$1,273,583
HEART OF AMERICA MEDICAL CENTER	CAH	-10.7%	\$769,642	-14.7%	18	\$2,023,868	\$712,426	-14.4%	17	\$1,873,412	\$922,832	-15.6%	22	\$2,426,700
JACOBSON MEMORIAL HOSPITAL CARE CENTER	CAH	-6.6%	\$205,700	-10.1%	6	\$696,918	\$190,408	-9.8%	6	\$645,109	\$246,642	-10.8%	7	\$835,633
JAMESTOWN REGIONAL MEDICAL CENTER	CAH	1.3%	\$885,456	-0.7%	18	\$2,048,659	\$819,631	-0.6%	17	\$1,896,361	\$1,061,698	-1.1%	22	\$2,456,426
KENMARE COMMUNITY HOSPITAL	CAH	8.7%	\$209,765	5.1%	7	\$772,090	\$194,171	5.4%	6	\$714,692	\$251,517	4.4%	8	\$925,767
LINTON HOSPITAL - CAH	CAH	0.1%	\$17,142	-0.1%	0	\$45,812	\$15,867	-0.1%	0	\$42,406	\$20,554	-0.2%	0	\$54,931
LISBON AREA HEALTH SERVICES	CAH	14.7%	\$169,914	13.6%	4	\$474,132	\$157,283	13.7%	4	\$438,885	\$203,734	13.3%	5	\$568,503
MCKENZIE COUNTY HEALTHCARE SYSTEMS	CAH	-	\$107,627	-	2	\$274,766	\$99,626	-	2	\$254,340	\$129,050	-	3	\$329,455
MERCY HOSPITAL OF VALLEY CITY	CAH	4.2%	\$128,444	3.2%	3	\$352,056	\$118,895	3.3%	3	\$325,884	\$154,010	3.0%	4	\$422,130
MERCY MEDICAL CENTER	CAH	-0.2%	\$686,236	-1.1%	11	\$1,249,735	\$635,221	-1.0%	10	\$1,156,829	\$822,825	-1.2%	13	\$1,498,483
MOUNTRAIL COUNTY MEDICAL CENTER	CAH	-20.2%	\$21,053	-20.5%	1	\$62,412	\$19,488	-20.5%	1	\$57,772	\$25,243	-20.5%	1	\$74,834
NELSON COUNTY HEALTH SYSTEM	CAH	4.9%	\$4,279	4.9%	0	\$14,986	\$3,961	4.9%	0	\$13,872	\$5,131	4.9%	0	\$17,969
NORTHWOOD DEACONESS HEALTH CENTER	CAH	-2.2%	\$60,789	-2.8%	2	\$189,082	\$56,270	-2.7%	2	\$175,026	\$72,888	-2.9%	2	\$226,718
OAKES COMMUNITY HOSPITAL	CAH	6.9%	\$99,722	6.1%	2	\$240,741	\$92,309	6.2%	2	\$222,844	\$119,571	6.0%	3	\$288,658
PEMBINA COUNTY MEMORIAL HOSPITAL	CAH	4.6%	\$75,046	4.1%	2	\$238,013	\$69,467	4.1%	2	\$220,319	\$89,983	4.0%	3	\$285,388
PRESENTATION MEDICAL CENTER	CAH	-1.1%	\$289,579	-4.2%	8	\$903,918	\$268,051	-3.9%	7	\$836,720	\$347,217	-4.8%	10	\$1,083,835
SAKAKAWEA MEDICAL CENTER - CAH	CAH	12.5%	\$17,318	12.4%	0	\$47,770	\$16,030	12.4%	0	\$44,219	\$20,765	12.4%	1	\$57,278
SANFORD HILLSBORO	CAH	-3.7%	\$35,403	-4.1%	1	\$96,117	\$32,771	-4.0%	1	\$88,971	\$42,449	-4.1%	1	\$115,248
SANFORD MAYVILLE	CAH	3.4%	\$46,159	2.9%	1	\$100,590	\$42,727	2.9%	1	\$93,112	\$55,346	2.8%	1	\$120,612
SOUTHWEST HEALTHCARE SERVICES	CAH	-16.4%	\$48,419	-16.9%	1	\$154,906	\$44,819	-16.9%	1	\$143,390	\$58,056	-17.0%	2	\$185,738
ST ALOISIUS MEDICAL CENTER	CAH	0.6%	\$117,896	-0.2%	4	\$447,955	\$109,131	-0.1%	4	\$414,653	\$141,362	-0.3%	5	\$537,116
ST ANDREWS HEALTH CENTER - CAH	CAH	1.8%	\$178,571	-0.2%	5	\$542,157	\$165,296	-0.1%	4	\$501,853	\$214,114	-0.6%	6	\$650,068
ST JOSEPH'S HOSPITAL & HEALTH CENTER	CAH	-5.6%	\$705,877	-6.9%	11	\$1,224,365	\$653,401	-6.8%	10	\$1,133,345	\$846,375	-7.1%	13	\$1,468,064
ST LUKE'S HOSPITAL	CAH	-16.6%	\$20,582	-16.9%	1	\$63,952	\$19,052	-16.8%	1	\$59,198	\$24,678	-16.9%	1	\$76,681
THE MERCY HOSPITAL OF DEVILS LAKE	CAH	26.2%	\$1,099,628	23.1%	23	\$2,617,939	\$1,017,881	23.3%	22	\$2,423,320	\$1,318,499	22.5%	28	\$3,139,015
TIOGA MEDICAL CENTER	CAH	-12.5%	\$21,630	-12.8%	1	\$58,700	\$20,022	-12.8%	0	\$54,336	\$25,935	-12.8%	1	\$70,384
TOWNER COUNTY MEDICAL CENTER	CAH	7.3%	\$42,493	6.9%	1	\$133,895	\$39,334	6.9%	1	\$123,941	\$50,951	6.8%	1	\$160,545
UNITY MEDICAL CENTER	CAH	1.5%	\$96,377	0.5%	2	\$222,312	\$89,212	0.6%	2	\$205,786	\$115,560	0.3%	2	\$266,562
WEST RIVER REGIONAL MEDICAL CENTER-CAH	CAH	-5.2%	\$53,766	-5.4%	1	\$153,583	\$49,769	-5.4%	1	\$142,165	\$64,467	-5.4%	2	\$184,152
WISHEK COMMUNITY HOSPITAL	CAH	0.2%	\$10,557	0.1%	0	\$31,299	\$9,772	0.1%	0	\$28,973	\$12,658	0.0%	0	\$37,529

Note: Maine voted in support of Medicaid expansion in November 2017.

¹ CMS Healthcare Cost Report Information System (HCRIS), Q3 2017. Operating margin is computed in accordance with Flex Monitoring Team guidance. Outliers are excluded. Hospitals for which data are unavailable are excluded.

² Congressional Budget Office, 2017

³ National Center for Rural Health Works, 2016

⁴ The World Bank, 2017