

Impact of Current Health Policy on Rural Hospitals and Communities

New Hampshire

Hospital	Hospital Type	Operating Profit Margin ¹	Sequestration ² <i>2% Inpatient and Outpatient Medicare Revenue Cut</i>			Bad Debt Reimbursement Cut ³ <i>35% Medicare Bad Debt Reimbursement Cut</i>			PPS Coding Offset ⁴ <i>0.5% PPS Medicare Inpatient Revenue Cut</i>			340B Reimbursement Cuts ^{5,6} <i>27% Outpatient Drug Reimbursement Cut for 340B PPS Participants</i>		
			Annual Hospital Revenue Lost ¹	Potential Job Loss ⁷	Potential GDP Loss ⁸	Annual Hospital Revenue Lost ¹	Potential Job Loss ⁷	Potential GDP Loss ⁸	Annual Hospital Revenue Lost ¹	Potential Job Loss ⁷	Potential GDP Loss ⁸	Annual Hospital Revenue Lost ¹	Potential Job Loss ⁷	Potential GDP Loss ⁸
ALICE PECK DAY MEMORIAL HOSPITAL	CAH	-0.1%	\$122,831	2	\$239,455	\$72,195	1	\$140,741	-	-	-	-	-	-
ANDROSCOGGIN VALLEY HOSPITAL	CAH	23.3%	\$213,229	4	\$436,042	\$121,620	2	\$248,706	-	-	-	-	-	-
CHESHIRE MEDICAL CENTER	Rural PPS	-3.1%	\$897,397	21	\$2,393,558	\$101,057	2	\$269,542	\$93,676	2	\$249,856	-	-	-
COTTAGE HOSPITAL	CAH	-0.7%	\$61,675	1	\$133,539	\$26,808	1	\$58,044	-	-	-	-	-	-
FRANKLIN REGIONAL HOSPITAL	CAH	5.3%	\$35,975	1	\$132,873	\$85,647	3	\$316,336	-	-	-	-	-	-
HUGGINS HOSPITAL	CAH	-0.5%	\$100,103	2	\$221,846	\$16,041	0	\$35,550	-	-	-	-	-	-
LAKES REGION GENERAL HOSPITAL	Rural PPS	-1.0%	\$884,832	20	\$2,241,460	\$131,042	3	\$331,955	\$127,795	3	\$323,732	-	-	-
LITTLETON REGIONAL HEALTHCARE	CAH	1.3%	\$141,882	3	\$314,436	\$72,040	1	\$159,653	-	-	-	-	-	-
MEMORIAL HOSPITAL THE	CAH	-2.8%	\$136,432	3	\$286,893	\$27,141	1	\$57,074	-	-	-	-	-	-
MONADNOCK COMMUNITY HOSPITAL	CAH	2.1%	\$134,793	3	\$317,633	\$38,695	1	\$91,183	-	-	-	-	-	-
NEW LONDON HOSPITAL	CAH	-1.9%	\$97,277	2	\$218,224	\$15,353	0	\$34,441	-	-	-	-	-	-
SPEARE MEMORIAL HOSPITAL	CAH	3.4%	\$103,379	2	\$214,457	\$80,511	1	\$167,019	-	-	-	-	-	-
UPPER CONNECTICUT VALLEY HOSPITAL	CAH	0.3%	\$47,617	1	\$105,528	\$82,082	2	\$181,909	-	-	-	-	-	-
VALLEY REGIONAL HOSPITAL	CAH	-9.8%	\$44,875	1	\$101,639	\$64,330	1	\$145,703	-	-	-	-	-	-
WEEKS MEDICAL CENTER	CAH	-0.6%	\$75,712	1	\$145,725	\$206,749	4	\$397,935	-	-	-	-	-	-

Note: Maine voted in support of Medicaid expansion in November 2017.

¹CMS Healthcare Cost Report Information System (HCRIS), Q3 2017. Operating margin is computed in accordance with Flex Monitoring Team guidance. Outliers are excluded. Hospitals for which data are unavailable are excluded.

²Budget Control Act of 2011

³Middle Class Tax Relief and Job Creation Act of 2012

⁴American Taxpayer Relief Act of 2012

⁵MedPAC, 2015

⁶Medicare Program: Hospital Outpatient Prospective Payment and Ambulatory Surgical Center Payment Systems and Quality Reporting Programs, 2017

⁷National Center for Rural Health Works, 2016

⁸The World Bank, 2017

Impact of Proposed Save Rural Hospitals Act on Rural Hospitals and Communities

New Hampshire

Hospital	Hospital Type	Operating Profit Margin ¹	Eligible and Would Benefit? ^{1,2}	Save Rural Hospitals Act ²			
				Proposed Community Outpatient Hospital Status would Preserve Outpatient Services			
				Annual Hospital Revenue Preserved ¹	Potential Median Margin ¹	Potential Jobs Preserved ³	Potential GDP Preserved ⁴
ALICE PECK DAY MEMORIAL HOSPITAL	CAH	-0.1%	Yes	\$995,630	1.5%	17	\$1,940,945
ANDROSCOGGIN VALLEY HOSPITAL	CAH	23.3%	Yes	\$4,164,418	27.5%	76	\$8,516,023
CHESHIRE MEDICAL CENTER	Rural PPS	-3.1%	No	-	-	-	-
COTTAGE HOSPITAL	CAH	-0.7%	Yes	\$583,629	1.4%	11	\$1,263,679
FRANKLIN REGIONAL HOSPITAL	CAH	5.3%	Yes	\$423,146	6.4%	14	\$1,562,887
HUGGINS HOSPITAL	CAH	-0.5%	Yes	\$1,008,008	1.3%	20	\$2,233,927
LAKES REGION GENERAL HOSPITAL	Rural PPS	-1.0%	No	-	-	-	-
LITTLETON REGIONAL HEALTHCARE	CAH	1.3%	Yes	\$1,203,230	2.6%	24	\$2,666,576
MEMORIAL HOSPITAL THE	CAH	-2.8%	Yes	\$1,496,136	-0.5%	28	\$3,146,122
MONADNOCK COMMUNITY HOSPITAL	CAH	2.1%	Yes	\$1,269,138	3.6%	27	\$2,990,657
NEW LONDON HOSPITAL	CAH	-1.9%	Yes	\$1,234,078	0.1%	25	\$2,768,443
SPEARE MEMORIAL HOSPITAL	CAH	3.4%	Yes	\$972,012	5.1%	18	\$2,016,417
UPPER CONNECTICUT VALLEY HOSPITAL	CAH	0.3%	Yes	\$486,856	3.2%	10	\$1,078,961
VALLEY REGIONAL HOSPITAL	CAH	-9.8%	Yes	\$709,878	-7.9%	14	\$1,607,833
WEEKS MEDICAL CENTER	CAH	-0.6%	Yes	\$988,022	1.7%	17	\$1,901,672

Note: Maine voted in support of Medicaid expansion in November 2017.

¹ CMS Healthcare Cost Report Information System (HCRIS), Q3 2017. Operating margin is computed in accordance with Flex Monitoring Team guidance. Outliers are excluded. Hospitals for which data are unavailable are excluded.

² Save Rural Hospitals Act, 2017

³ National Center for Rural Health Works, 2016

⁴ The World Bank, 2017

Impact of Pending Health Policy on Rural Hospitals and Communities

New Hampshire

Hospital	Hospital Type	Operating Profit Margin ¹	Tax Cuts and Jobs Act: Minimum 2% Medicare Revenue Cut Imposed by PAYGO ² <i>2% Medicare Revenue Cut, in addition to existing Sequester</i>				Tax Cuts and Jobs Act: Maximum 4% Medicare Revenue Cut Imposed by PAYGO ² <i>4% Medicare Revenue Cut, in addition to existing Sequester</i>				Ways and Means-Proposed Swing Bed Reimbursement Cut ^{3,4} <i>OIG-Recommended CAH Swing Bed Reimbursement at SNF Rate (\$275 per Swing Day)</i>			
			Annual Hospital Revenue Lost ¹	Potential Median Margin ¹	Potential Job Loss ⁵	Potential GDP Loss ⁶	Annual Hospital Revenue Lost ¹	Potential Median Margin ¹	Potential Job Loss ⁵	Potential GDP Loss ⁶	Annual Hospital Revenue Lost ¹	Potential Median Margin ¹	Potential Job Loss ⁵	Potential GDP Loss ⁶
ALICE PECK DAY MEMORIAL HOSPITAL	CAH	-0.1%	\$273,233	-0.5%	5	\$532,658	\$546,466	-1.0%	10	\$1,065,316	\$3,549,405	-6.2%	62	\$6,919,441
ANDROSCOGGIN VALLEY HOSPITAL	CAH	23.3%	\$338,665	23.0%	6	\$692,552	\$677,330	22.6%	12	\$1,385,105	\$3,750,137	19.1%	69	\$7,668,841
CHESHIRE MEDICAL CENTER	Rural PPS	-3.1%	\$886,943	-3.7%	21	\$2,365,675	\$1,773,886	-4.2%	42	\$4,731,349	-	-	-	-
COTTAGE HOSPITAL	CAH	-0.7%	\$120,185	-1.1%	2	\$260,226	\$240,371	-1.5%	5	\$520,452	\$2,393,309	-10.0%	46	\$5,182,010
FRANKLIN REGIONAL HOSPITAL	CAH	5.3%	\$87,682	5.0%	3	\$323,852	\$175,364	4.8%	6	\$647,704	\$3,063,291	-3.4%	101	\$11,314,251
HUGGINS HOSPITAL	CAH	-0.5%	\$277,954	-1.0%	6	\$615,997	\$555,909	-1.5%	11	\$1,231,994	\$2,818,426	-5.9%	56	\$6,246,141
LAKES REGION GENERAL HOSPITAL	Rural PPS	-1.0%	\$877,359	-1.5%	20	\$2,222,530	\$1,754,718	-1.9%	40	\$4,445,060	-	-	-	-
LITTLETON REGIONAL HEALTHCARE	CAH	1.3%	\$287,050	1.0%	6	\$636,155	\$574,101	0.6%	11	\$1,272,311	\$930,468	0.2%	18	\$2,062,086
MEMORIAL HOSPITAL THE	CAH	-2.8%	\$366,514	-3.3%	7	\$770,717	\$733,028	-3.9%	14	\$1,541,433	\$576,732	-3.6%	11	\$1,212,770
MONADNOCK COMMUNITY HOSPITAL	CAH	2.1%	\$322,332	1.7%	7	\$759,558	\$644,664	1.3%	14	\$1,519,116	\$1,058,285	0.8%	22	\$2,493,791
NEW LONDON HOSPITAL	CAH	-1.9%	\$273,463	-2.3%	5	\$613,467	\$546,926	-2.8%	11	\$1,226,934	\$2,235,285	-5.6%	45	\$5,014,479
SPEARE MEMORIAL HOSPITAL	CAH	3.4%	\$197,485	3.1%	4	\$409,679	\$394,970	2.7%	7	\$819,357	\$602,850	2.4%	11	\$1,250,598
UPPER CONNECTICUT VALLEY HOSPITAL	CAH	0.3%	\$104,782	-0.4%	2	\$232,216	\$209,564	-1.0%	4	\$464,433	\$1,131,913	-7.3%	22	\$2,508,524
VALLEY REGIONAL HOSPITAL	CAH	-9.8%	\$168,988	-10.3%	3	\$382,747	\$337,975	-10.8%	7	\$765,494	\$2,354,860	-16.8%	48	\$5,333,621
WEEKS MEDICAL CENTER	CAH	-0.6%	\$217,412	-1.1%	4	\$418,460	\$434,825	-1.6%	7	\$836,919	\$1,271,644	-3.6%	22	\$2,447,569

Note: Maine voted in support of Medicaid expansion in November 2017.

¹CMS Healthcare Cost Report Information System (HCRIS), Q3 2017. Operating margin is computed in accordance with Flex Monitoring Team guidance. Outliers are excluded. Hospitals for which data are unavailable are excluded.

²Budget Enforcement Act of 1990

³House Ways and Means Committee, 2017

⁴Office of Inspector General, 2015

⁵National Center for Rural Health Works, 2016

⁶The World Bank, 2017

Impact of Medicaid Block Grants under Proposed ACA Repeal and Replace on Rural Hospitals and Communities

New Hampshire

Hospital	Hospital Type	Operating Profit Margin ¹	House-Approved American Health Care Act (AHCA) ² \$834B Cut to Medicaid Funding over Ten Years				Senate-Proposed Better Care Reconciliation Act (BCRA) ² \$772B Cut to Medicaid Funding over Ten Years				Senate-Proposed Graham-Cassidy Bill ² \$1T Cut to Medicaid Funding over Ten Years			
			Annual Hospital Revenue Lost ¹	Potential Median Margin ¹	Potential Job Loss ³	Potential GDP Loss ⁴	Annual Hospital Revenue Lost ¹	Potential Median Margin ¹	Potential Job Loss ³	Potential GDP Loss ⁴	Annual Hospital Revenue Lost ¹	Potential Median Margin ¹	Potential Job Loss ³	Potential GDP Loss ⁴
ALICE PECK DAY MEMORIAL HOSPITAL	CAH	-0.1%	\$556,662	-1.0%	10	\$1,085,194	\$515,280	-0.9%	9	\$1,004,520	\$667,461	-1.2%	12	\$1,301,191
ANDROSCOGGIN VALLEY HOSPITAL	CAH	23.3%	\$596,891	22.7%	11	\$1,220,611	\$552,517	22.8%	10	\$1,129,870	\$715,696	22.6%	13	\$1,463,562
CHESHIRE MEDICAL CENTER	Rural PPS	-3.1%	\$1,217,131	-3.9%	29	\$3,246,360	\$1,126,649	-3.8%	27	\$3,005,024	\$1,459,390	-4.0%	35	\$3,892,518
COTTAGE HOSPITAL	CAH	-0.7%	\$238,346	-1.5%	5	\$516,069	\$220,627	-1.5%	4	\$477,704	\$285,787	-1.7%	6	\$618,788
FRANKLIN REGIONAL HOSPITAL	CAH	5.3%	\$643,113	3.6%	21	\$2,375,335	\$595,304	3.7%	20	\$2,198,751	\$771,119	3.2%	25	\$2,848,123
HUGGINS HOSPITAL	CAH	-0.5%	\$351,804	-1.1%	7	\$779,660	\$325,650	-1.1%	6	\$721,700	\$421,827	-1.3%	8	\$934,845
LAKES REGION GENERAL HOSPITAL	Rural PPS	-1.0%	\$953,074	-1.5%	22	\$2,414,332	\$882,222	-1.5%	20	\$2,234,849	\$1,142,775	-1.6%	26	\$2,894,882
LITTLETON REGIONAL HEALTHCARE	CAH	1.3%	\$749,872	0.4%	15	\$1,661,853	\$694,126	0.5%	14	\$1,538,310	\$899,127	0.3%	18	\$1,992,629
MEMORIAL HOSPITAL THE	CAH	-2.8%	-	-	-	-	-	-	-	-	-	-	-	-
MONADNOCK COMMUNITY HOSPITAL	CAH	2.1%	\$231,048	1.8%	5	\$544,452	\$213,872	1.8%	5	\$503,977	\$277,036	1.8%	6	\$652,821
NEW LONDON HOSPITAL	CAH	-1.9%	\$188,318	-2.2%	4	\$422,460	\$174,319	-2.2%	4	\$391,054	\$225,801	-2.2%	5	\$506,547
SPEARE MEMORIAL HOSPITAL	CAH	3.4%	\$810,081	2.0%	15	\$1,680,495	\$749,859	2.1%	14	\$1,555,566	\$971,320	1.7%	18	\$2,014,982
UPPER CONNECTICUT VALLEY HOSPITAL	CAH	0.3%	\$179,361	-0.8%	4	\$397,497	\$166,027	-0.8%	3	\$367,947	\$215,061	-1.1%	4	\$476,615
VALLEY REGIONAL HOSPITAL	CAH	-9.8%	\$382,431	-10.9%	8	\$866,185	\$354,001	-10.8%	7	\$801,792	\$458,551	-11.1%	9	\$1,038,591
WEEKS MEDICAL CENTER	CAH	-0.6%	\$259,616	-1.2%	4	\$499,690	\$240,316	-1.1%	4	\$462,542	\$311,290	-1.3%	5	\$599,148

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²Congressional Budget Office, 2017

³National Center for Rural Health Works, 2016

⁴The World Bank, 2017