

# Impact of Current Health Policy on Rural Hospitals and Communities

## Oregon

Hospital	Hospital Type	Operating Profit Margin <sup>1</sup>	Sequestration <sup>2</sup> <i>2% Inpatient and Outpatient Medicare Revenue Cut</i>			Bad Debt Reimbursement Cut <sup>3</sup> <i>35% Medicare Bad Debt Reimbursement Cut</i>			PPS Coding Offset <sup>4</sup> <i>0.5% PPS Medicare Inpatient Revenue Cut</i>			340B Reimbursement Cuts <sup>5,6</sup> <i>27% Outpatient Drug Reimbursement Cut for 340B PPS Participants</i>		
			Annual Hospital Revenue Lost <sup>1</sup>	Potential Job Loss <sup>7</sup>	Potential GDP Loss <sup>8</sup>	Annual Hospital Revenue Lost <sup>1</sup>	Potential Job Loss <sup>7</sup>	Potential GDP Loss <sup>8</sup>	Annual Hospital Revenue Lost <sup>1</sup>	Potential Job Loss <sup>7</sup>	Potential GDP Loss <sup>8</sup>	Annual Hospital Revenue Lost <sup>1</sup>	Potential Job Loss <sup>7</sup>	Potential GDP Loss <sup>8</sup>
BAY AREA HOSPITAL	Rural PPS	4.5%	\$1,223,790	19	\$2,092,469	\$329,005	5	\$562,542	\$189,008	3	\$323,172	\$322,478	5	\$551,382
BLUE MOUNTAIN HOSPITAL	CAH	11.4%	\$76,281	1	\$153,868	\$6,843	0	\$13,803	-	-	-	-	-	-
COLUMBIA MEMORIAL HOSPITAL	CAH	13.1%	\$160,743	3	\$309,721	\$221,966	4	\$427,685	-	-	-	-	-	-
COQUILLE VALLEY HOSPITAL DISTRICT	CAH	-9.0%	\$108,083	2	\$201,523	\$40,424	1	\$75,371	-	-	-	-	-	-
CURRY GENERAL HOSPITAL	CAH	-5.8%	\$45,126	1	\$87,881	\$46,979	1	\$91,490	-	-	-	-	-	-
GOOD SHEPHERD MEDICAL CENTER	CAH	13.3%	\$157,597	3	\$314,372	\$47,296	1	\$94,346	-	-	-	-	-	-
GRANDE RONDE HOSPITAL	CAH	4.7%	\$173,645	3	\$329,121	\$11,386	0	\$21,580	-	-	-	-	-	-
HARNEY DISTRICT HOSPITAL	CAH	3.0%	\$68,561	1	\$148,305	\$26,530	1	\$57,387	-	-	-	-	-	-
LAKE DISTRICT HOSPITAL	CAH	1.4%	\$67,690	2	\$203,055	-	-	-	-	-	-	-	-	-
LOWER UMPQUA HOSPITAL DISTRICT	CAH	-9.8%	\$97,342	2	\$210,819	\$20,666	0	\$44,758	-	-	-	-	-	-
MERCY MEDICAL CENTER	Rural PPS	14.6%	\$858,229	15	\$1,720,774	\$83,438	1	\$167,295	\$137,141	2	\$274,972	\$368,912	7	\$739,679
MID-COLUMBIA MEDICAL CENTER	Rural PPS	-2.9%	\$422,663	8	\$921,744	\$86,829	2	\$189,357	\$47,851	1	\$104,354	\$215,363	4	\$469,664
PEACE HARBOR MEDICAL CENTER	CAH	-	\$134,740	2	\$230,729	\$57,733	1	\$98,863	-	-	-	-	-	-
PEACEHEALTH COTTAGE GROVE COMMUNITY MEDICAL CENTER	CAH	15.6%	\$80,855	1	\$155,282	\$25,997	0	\$49,927	-	-	-	-	-	-
PIONEER MEMORIAL HOSPITAL	CAH	-15.7%	\$111,258	2	\$220,634	-	-	-	-	-	-	-	-	-
PROVIDENCE HOOD RIVER MEMORIAL HOSPITAL	CAH	-11.1%	\$111,583	2	\$215,634	\$108,868	2	\$210,386	-	-	-	-	-	-
PROVIDENCE SEASIDE HOSPITAL	CAH	-10.8%	\$154,558	2	\$269,721	\$112,566	2	\$196,441	-	-	-	-	-	-
SAINT ALPHONSUS MEDICAL CENTER - BAKER CITY INC	CAH	-2.2%	\$67,742	1	\$131,299	\$62,248	1	\$120,649	-	-	-	-	-	-
SAINT ALPHONSUS MEDICAL CENTER - ONTARIO INC	Rural PPS	4.4%	\$283,429	6	\$718,773	\$50,423	1	\$127,873	\$36,083	1	\$91,506	\$126,866	3	\$321,730
SAMARITAN LEBANON COMMUNITY HOSPITAL	CAH	3.8%	\$103,692	2	\$193,532	\$80,933	1	\$151,055	-	-	-	-	-	-
SAMARITAN NORTH LINCOLN HOSPITAL	CAH	1.1%	\$145,114	2	\$247,455	\$55,531	1	\$94,694	-	-	-	-	-	-
SAMARITAN PACIFIC COMMUNITY HOSPITAL	CAH	2.7%	\$247,536	4	\$428,235	\$61,226	1	\$105,920	-	-	-	-	-	-
SILVERTON HOSPITAL	Rural PPS	1.1%	\$146,676	2	\$269,139	-	-	-	\$22,961	0	\$42,132	-	-	-
SKY LAKES MEDICAL CENTER	Rural PPS	8.1%	\$928,771	17	\$1,918,989	\$207,505	4	\$428,738	\$132,303	2	\$273,360	\$414,367	8	\$856,149
SOUTHERN COOS HOSPITAL & HEALTH CENTER	CAH	-5.2%	\$72,725	1	\$144,310	\$22,849	0	\$45,340	-	-	-	-	-	-
ST ANTHONY HOSPITAL	CAH	10.6%	\$138,136	2	\$256,154	\$59,012	1	\$109,430	-	-	-	-	-	-
ST CHARLES - MADRAS	CAH	10.5%	\$53,877	1	\$104,117	\$26,825	0	\$51,839	-	-	-	-	-	-
ST CHARLES MEDICAL CENTER - REDMOND	Rural PPS	17.3%	\$353,676	6	\$683,477	\$27,834	0	\$53,790	\$64,392	1	\$124,438	\$133,667	2	\$258,311
ST CHARLES PRINEVILLE	CAH	16.2%	\$141,509	2	\$273,465	\$30,736	1	\$59,397	-	-	-	-	-	-
TILLAMOOK REGIONAL MEDICAL CENTER	CAH	5.8%	\$97,886	2	\$201,754	\$138,210	3	\$284,866	-	-	-	-	-	-
WALLOWA MEMORIAL HOSPITAL	CAH	0.8%	\$92,526	2	\$170,753	\$9,633	0	\$17,778	-	-	-	-	-	-
WEST VALLEY HOSPITAL	CAH	13.7%	\$36,093	1	\$69,749	\$16,433	0	\$31,756	-	-	-	-	-	-
WILLAMETTE VALLEY MEDICAL CENTER	Rural PPS	9.3%	\$352,935	6	\$654,988	\$89,689	1	\$166,447	\$53,869	1	\$99,972	-	-	-

Note: Maine voted in support of Medicaid expansion in November 2017.  
<sup>1</sup> CMS Healthcare Cost Report Information System (HCRIS), Q3 2017. Operating margin is computed in accordance with Flex Monitoring Team guidance. Outliers are excluded. Hospitals for which data are unavailable are excluded.  
<sup>2</sup> Budget Control Act of 2011  
<sup>3</sup> Middle Class Tax Relief and Job Creation Act of 2012  
<sup>4</sup> American Taxpayer Relief Act of 2012  
<sup>5</sup> MedPAC, 2015  
<sup>6</sup> Medicare Program: Hospital Outpatient Prospective Payment and Ambulatory Surgical Center Payment Systems and Quality Reporting Programs, 2017  
<sup>7</sup> National Center for Rural Health Works, 2016  
<sup>8</sup> The World Bank, 2017

# Impact of Proposed Save Rural Hospitals Act on Rural Hospitals and Communities

## Oregon

Hospital	Hospital Type	Operating Profit Margin <sup>1</sup>	Eligible and Would Benefit? <sup>1,2</sup>	Save Rural Hospitals Act <sup>2</sup>			
				Proposed Community Outpatient Hospital Status would Preserve Outpatient Services			
				Annual Hospital Revenue Preserved <sup>1</sup>	Potential Median Margin <sup>1</sup>	Potential Jobs Preserved <sup>3</sup>	Potential GDP Preserved <sup>4</sup>
BAY AREA HOSPITAL	Rural PPS	4.5%	No	-	-	-	-
BLUE MOUNTAIN HOSPITAL	CAH	11.4%	Yes	\$330,985	12.8%	6	\$667,639
COLUMBIA MEMORIAL HOSPITAL	CAH	13.1%	Yes	\$1,529,407	14.3%	26	\$2,946,873
COQUILLE VALLEY HOSPITAL DISTRICT	CAH	-9.0%	Yes	\$587,806	-6.4%	10	\$1,095,974
CURRY GENERAL HOSPITAL	CAH	-5.8%	Yes	\$613,010	-4.0%	11	\$1,193,807
GOOD SHEPHERD MEDICAL CENTER	CAH	13.3%	Yes	\$1,017,906	14.3%	18	\$2,030,501
GRANDE RONDE HOSPITAL	CAH	4.7%	Yes	\$1,302,491	6.0%	22	\$2,468,701
HARNEY DISTRICT HOSPITAL	CAH	3.0%	Yes	\$392,752	4.6%	8	\$849,561
LAKE DISTRICT HOSPITAL	CAH	1.4%	Yes	\$415,454	3.0%	11	\$1,246,267
LOWER UMPQUA HOSPITAL DISTRICT	CAH	-9.8%	Yes	\$445,243	-7.7%	9	\$964,285
MERCY MEDICAL CENTER	Rural PPS	14.6%	No	-	-	-	-
MID-COLUMBIA MEDICAL CENTER	Rural PPS	-2.9%	Yes	\$745,396	-2.3%	15	\$1,625,559
PEACE HARBOR MEDICAL CENTER	CAH	-	Yes	\$1,146,857	-	18	\$1,963,882
PEACEHEALTH COTTAGE GROVE COMMUNITY MEDICAL CENTER	CAH	15.6%	Yes	\$415,137	16.8%	7	\$797,274
PIONEER MEMORIAL HOSPITAL	CAH	-15.7%	Yes	\$200,546	-13.1%	4	\$397,702
PROVIDENCE HOOD RIVER MEMORIAL HOSPITAL	CAH	-11.1%	Yes	\$1,116,439	-9.6%	19	\$2,157,514
PROVIDENCE SEASIDE HOSPITAL	CAH	-10.8%	Yes	\$834,779	-9.3%	13	\$1,456,784
SAINT ALPHONSUS MEDICAL CENTER - BAKER CITY INC	CAH	-2.2%	Yes	\$694,328	0.0%	12	\$1,345,762
SAINT ALPHONSUS MEDICAL CENTER - ONTARIO INC	Rural PPS	4.4%	Yes	\$1,487,027	6.3%	34	\$3,771,083
SAMARITAN LEBANON COMMUNITY HOSPITAL	CAH	3.8%	Yes	\$905,300	4.5%	15	\$1,689,667
SAMARITAN NORTH LINCOLN HOSPITAL	CAH	1.1%	Yes	\$935,509	2.6%	14	\$1,595,276
SAMARITAN PACIFIC COMMUNITY HOSPITAL	CAH	2.7%	Yes	\$1,349,027	4.1%	21	\$2,333,806
SILVERTON HOSPITAL	Rural PPS	1.1%	Yes	\$496,779	1.5%	8	\$911,548
SKY LAKES MEDICAL CENTER	Rural PPS	8.1%	No	-	-	-	-
SOUTHERN COOS HOSPITAL & HEALTH CENTER	CAH	-5.2%	Yes	\$485,635	-2.2%	9	\$963,658
ST ANTHONY HOSPITAL	CAH	10.6%	Yes	\$834,875	11.6%	14	\$1,548,158
ST CHARLES - MADRAS	CAH	10.5%	Yes	\$321,364	11.5%	6	\$621,035
ST CHARLES MEDICAL CENTER - REDMOND	Rural PPS	17.3%	Yes	\$189,517	17.5%	3	\$366,241
ST CHARLES PRINEVILLE	CAH	16.2%	Yes	\$607,347	17.7%	11	\$1,173,697
TILLAMOOK REGIONAL MEDICAL CENTER	CAH	5.8%	Yes	\$1,172,057	7.2%	22	\$2,415,741
WALLOWA MEMORIAL HOSPITAL	CAH	0.8%	Yes	\$561,186	3.4%	9	\$1,035,646
WEST VALLEY HOSPITAL	CAH	13.7%	Yes	\$265,801	14.5%	5	\$513,660
WILLAMETTE VALLEY MEDICAL CENTER	Rural PPS	9.3%	No	-	-	-	-

Note: Maine voted in support of Medicaid expansion in November 2017.

<sup>1</sup> CMS Healthcare Cost Report Information System (HCRIS), Q3 2017. Operating margin is computed in accordance with Flex Monitoring Team guidance. Outliers are excluded. Hospitals for which data are unavailable are excluded.

<sup>2</sup> Save Rural Hospitals Act, 2017

<sup>3</sup> National Center for Rural Health Works, 2016

<sup>4</sup> The World Bank, 2017

# Impact of Pending Health Policy on Rural Hospitals and Communities

## Oregon

Hospital	Hospital Type	Operating Profit Margin <sup>1</sup>	Tax Cuts and Jobs Act: Minimum 2% Medicare Revenue Cut Imposed by PAYGO <sup>2</sup> <i>2% Medicare Revenue Cut, in addition to existing Sequester</i>				Tax Cuts and Jobs Act: Maximum 4% Medicare Revenue Cut Imposed by PAYGO <sup>2</sup> <i>4% Medicare Revenue Cut, in addition to existing Sequester</i>				Ways and Means-Proposed Swing Bed Reimbursement Cut <sup>3,4</sup> <i>OIG-Recommended CAH Swing Bed Reimbursement at SNF Rate (\$275 per Swing Day)</i>			
			Annual Hospital Revenue Lost <sup>1</sup>	Potential Median Margin <sup>1</sup>	Potential Job Loss <sup>5</sup>	Potential GDP Loss <sup>6</sup>	Annual Hospital Revenue Lost <sup>1</sup>	Potential Median Margin <sup>1</sup>	Potential Job Loss <sup>5</sup>	Potential GDP Loss <sup>6</sup>	Annual Hospital Revenue Lost <sup>1</sup>	Potential Median Margin <sup>1</sup>	Potential Job Loss <sup>5</sup>	Potential GDP Loss <sup>6</sup>
BAY AREA HOSPITAL	Rural PPS	4.5%	\$1,150,148	3.9%	18	\$1,966,554	\$2,300,296	3.2%	35	\$3,933,108	-	-	-	-
BLUE MOUNTAIN HOSPITAL	CAH	11.4%	\$78,043	11.1%	1	\$157,422	\$156,085	10.8%	3	\$314,843	\$1,193,816	6.3%	22	\$2,408,079
COLUMBIA MEMORIAL HOSPITAL	CAH	13.1%	\$376,826	12.8%	6	\$726,071	\$753,652	12.5%	13	\$1,452,142	\$62,572	13.0%	1	\$120,564
COQUILLE VALLEY HOSPITAL DISTRICT	CAH	-9.0%	\$143,375	-9.7%	2	\$267,324	\$286,749	-10.4%	5	\$534,648	\$1,476,220	-16.2%	25	\$2,752,435
CURRY GENERAL HOSPITAL	CAH	-5.8%	\$182,480	-6.3%	3	\$355,372	\$364,961	-6.9%	6	\$710,744	\$1,235,713	-9.6%	22	\$2,406,493
GOOD SHEPHERD MEDICAL CENTER	CAH	13.3%	\$265,953	13.1%	5	\$530,519	\$531,906	12.8%	9	\$1,061,037	\$44,164	13.3%	1	\$88,097
GRANDE RONDE HOSPITAL	CAH	4.7%	\$371,166	4.3%	6	\$703,496	\$742,331	4.0%	13	\$1,406,992	\$65,299	4.6%	1	\$123,765
HARNEY DISTRICT HOSPITAL	CAH	3.0%	\$92,724	2.6%	2	\$200,571	\$185,448	2.3%	4	\$401,142	\$1,164,753	-2.0%	23	\$2,519,475
LAKE DISTRICT HOSPITAL	CAH	1.4%	\$103,766	0.9%	3	\$311,273	\$207,531	0.5%	6	\$622,546	\$2,562,927	-10.1%	69	\$7,688,196
LOWER UMPQUA HOSPITAL DISTRICT	CAH	-9.8%	\$101,794	-10.2%	2	\$220,461	\$203,589	-10.7%	4	\$440,922	\$1,013,567	-14.7%	20	\$2,195,134
MERCY MEDICAL CENTER	Rural PPS	14.6%	\$834,496	14.2%	15	\$1,673,189	\$1,668,992	13.9%	30	\$3,346,377	-	-	-	-
MID-COLUMBIA MEDICAL CENTER	Rural PPS	-2.9%	\$371,482	-3.2%	7	\$810,127	\$742,964	-3.6%	15	\$1,620,255	-	-	-	-
PEACE HARBOR MEDICAL CENTER	CAH	-	\$323,107	-	5	\$553,290	\$646,215	-	10	\$1,106,580	\$186,852	-	3	\$319,965
PEACEHEALTH COTTAGE GROVE COMMUNITY MEDICAL CENTER	CAH	15.6%	\$94,763	15.3%	2	\$181,994	\$189,527	15.0%	3	\$363,988	\$111,415	15.3%	2	\$213,973
PIONEER MEMORIAL HOSPITAL	CAH	-15.7%	\$28,290	-16.1%	1	\$56,102	\$56,580	-16.5%	1	\$112,203	\$826,474	-28.0%	15	\$1,638,976
PROVIDENCE HOOD RIVER MEMORIAL HOSPITAL	CAH	-11.1%	\$276,126	-11.4%	5	\$533,613	\$552,252	-11.8%	10	\$1,067,226	-	-	-	-
PROVIDENCE SEASIDE HOSPITAL	CAH	-10.8%	\$178,262	-11.2%	3	\$311,087	\$356,523	-11.5%	6	\$622,173	\$979,388	-12.7%	15	\$1,709,144
SAINT ALPHONSUS MEDICAL CENTER - BAKER CITY INC	CAH	-2.2%	\$144,314	-2.7%	3	\$279,712	\$288,628	-3.2%	5	\$559,424	\$1,174,279	-6.2%	20	\$2,276,011
SAINT ALPHONSUS MEDICAL CENTER - ONTARIO INC	Rural PPS	4.4%	\$258,825	4.0%	6	\$656,376	\$517,649	3.7%	12	\$1,312,753	-	-	-	-
SAMARITAN LEBANON COMMUNITY HOSPITAL	CAH	3.8%	\$244,094	3.6%	4	\$455,581	\$488,187	3.4%	8	\$911,161	-	-	-	-
SAMARITAN NORTH LINCOLN HOSPITAL	CAH	1.1%	\$227,988	0.7%	3	\$388,777	\$455,976	0.4%	7	\$777,553	\$635,309	0.1%	10	\$1,083,360
SAMARITAN PACIFIC COMMUNITY HOSPITAL	CAH	2.7%	\$342,734	2.3%	5	\$592,926	\$685,467	1.9%	11	\$1,185,853	\$3,845	2.7%	0	\$6,651
SILVERTON HOSPITAL	Rural PPS	1.1%	\$135,576	1.0%	2	\$248,770	\$271,151	0.9%	4	\$497,540	-	-	-	-
SKY LAKES MEDICAL CENTER	Rural PPS	8.1%	\$892,326	7.7%	17	\$1,843,690	\$1,784,653	7.4%	33	\$3,687,379	-	-	-	-
SOUTHERN COOS HOSPITAL & HEALTH CENTER	CAH	-5.2%	\$128,051	-6.0%	2	\$254,095	\$256,102	-6.9%	5	\$508,190	\$1,162,665	-13.2%	21	\$2,307,105
ST ANTHONY HOSPITAL	CAH	10.6%	\$209,226	10.3%	3	\$387,980	\$418,452	10.0%	7	\$775,960	\$122,772	10.4%	2	\$227,663
ST CHARLES - MADRAS	CAH	10.5%	\$89,119	10.2%	2	\$172,223	\$178,239	9.9%	3	\$344,446	\$1,610,178	5.3%	28	\$3,111,665
ST CHARLES MEDICAL CENTER - REDMOND	Rural PPS	17.3%	\$323,104	17.0%	6	\$624,398	\$646,208	16.7%	11	\$1,248,796	-	-	-	-
ST CHARLES PRINEVILLE	CAH	16.2%	\$125,369	15.9%	2	\$242,276	\$250,738	15.6%	4	\$484,551	\$1,296,763	12.9%	22	\$2,505,991
TILLAMOOK REGIONAL MEDICAL CENTER	CAH	5.8%	\$274,319	5.4%	5	\$565,402	\$548,638	5.1%	10	\$1,130,804	\$635,225	5.0%	12	\$1,309,269
WALLOWA MEMORIAL HOSPITAL	CAH	0.8%	\$115,956	0.2%	2	\$213,992	\$231,912	-0.4%	4	\$427,984	\$1,650,208	-7.9%	27	\$3,045,393
WEST VALLEY HOSPITAL	CAH	13.7%	\$37,397	13.6%	1	\$72,269	\$74,794	13.5%	1	\$144,539	\$10,511	13.7%	0	\$20,313
WILLAMETTE VALLEY MEDICAL CENTER	Rural PPS	9.3%	\$336,710	9.1%	6	\$624,876	\$673,419	8.8%	11	\$1,249,753	-	-	-	-

Note: Maine voted in support of Medicaid expansion in November 2017.  
<sup>1</sup> CMS Healthcare Cost Report Information System (HCRIS), Q3 2017. Operating margin is computed in accordance with Flex Monitoring Team guidance. Outliers are excluded. Hospitals for which data are unavailable are excluded.  
<sup>2</sup> Budget Enforcement Act of 1990  
<sup>3</sup> House Ways and Means Committee, 2017  
<sup>4</sup> Office of Inspector General, 2015  
<sup>5</sup> National Center for Rural Health Works, 2016  
<sup>6</sup> The World Bank, 2017

# Impact of Medicaid Block Grants under Proposed ACA Repeal and Replace on Rural Hospitals and Communities

## Oregon

Hospital	Hospital Type	Operating Profit Margin <sup>1</sup>	House-Approved American Health Care Act (AHCA) <sup>2</sup> \$834B Cut to Medicaid Funding over Ten Years				Senate-Proposed Better Care Reconciliation Act (BCRA) <sup>2</sup> \$772B Cut to Medicaid Funding over Ten Years				Senate-Proposed Graham-Cassidy Bill <sup>2</sup> \$1T Cut to Medicaid Funding over Ten Years			
			Annual Hospital Revenue Lost <sup>1</sup>	Potential Median Margin <sup>1</sup>	Potential Job Loss <sup>3</sup>	Potential GDP Loss <sup>4</sup>	Annual Hospital Revenue Lost <sup>1</sup>	Potential Median Margin <sup>1</sup>	Potential Job Loss <sup>3</sup>	Potential GDP Loss <sup>4</sup>	Annual Hospital Revenue Lost <sup>1</sup>	Potential Median Margin <sup>1</sup>	Potential Job Loss <sup>3</sup>	Potential GDP Loss <sup>4</sup>
BAY AREA HOSPITAL	Rural PPS	4.5%	\$2,709,961	3.0%	41	\$4,633,565	\$2,508,501	3.1%	38	\$4,289,103	\$3,249,354	2.7%	50	\$5,555,834
BLUE MOUNTAIN HOSPITAL	CAH	11.4%	\$370,991	9.9%	7	\$748,337	\$343,412	10.0%	6	\$692,705	\$444,834	9.6%	8	\$897,286
COLUMBIA MEMORIAL HOSPITAL	CAH	13.1%	\$2,734,113	10.8%	47	\$5,268,107	\$2,530,857	11.0%	44	\$4,876,473	\$3,278,313	10.4%	57	\$6,316,676
COQUILLE VALLEY HOSPITAL DISTRICT	CAH	-9.0%	\$316,487	-10.5%	5	\$590,095	\$292,959	-10.4%	5	\$546,227	\$379,481	-10.8%	6	\$707,548
CURRY GENERAL HOSPITAL	CAH	-5.8%	\$1,211,804	-9.5%	21	\$2,359,930	\$1,121,718	-9.2%	20	\$2,184,492	\$1,453,002	-10.3%	25	\$2,829,652
GOOD SHEPHERD MEDICAL CENTER	CAH	13.3%	\$2,028,781	11.4%	36	\$4,046,978	\$1,877,961	11.5%	34	\$3,746,124	\$2,432,592	11.0%	43	\$4,852,492
GRANDE RONDE HOSPITAL	CAH	4.7%	\$2,731,250	1.9%	46	\$5,176,729	\$2,528,208	2.1%	43	\$4,791,888	\$3,274,880	1.3%	56	\$6,207,109
HARNEY DISTRICT HOSPITAL	CAH	3.0%	\$526,602	0.8%	10	\$1,139,092	\$487,454	1.0%	9	\$1,054,411	\$631,418	0.4%	12	\$1,365,818
LAKE DISTRICT HOSPITAL	CAH	1.4%	\$681,366	-1.4%	18	\$2,043,943	\$630,713	-1.2%	17	\$1,891,995	\$816,986	-2.0%	22	\$2,450,771
LOWER UMPQUA HOSPITAL DISTRICT	CAH	-9.8%	\$555,481	-12.4%	11	\$1,203,032	\$514,186	-12.2%	10	\$1,113,598	\$666,044	-13.0%	13	\$1,442,484
MERCY MEDICAL CENTER	Rural PPS	14.6%	\$4,757,944	12.5%	85	\$9,539,818	\$4,404,236	12.7%	79	\$8,830,623	\$5,704,969	12.1%	102	\$11,438,631
MID-COLUMBIA MEDICAL CENTER	Rural PPS	-2.9%	\$2,068,320	-4.7%	40	\$4,510,592	\$1,914,560	-4.5%	37	\$4,175,272	\$2,480,000	-5.0%	48	\$5,408,383
PEACE HARBOR MEDICAL CENTER	CAH	-	\$1,974,446	-	30	\$3,381,048	\$1,827,665	-	28	\$3,129,699	\$2,367,441	-	36	\$4,054,015
PEACEHEALTH COTTAGE GROVE COMMUNITY MEDICAL CENTER	CAH	15.6%	\$949,104	12.7%	16	\$1,822,760	\$878,547	12.9%	15	\$1,687,255	\$1,138,014	12.1%	20	\$2,185,564
PIONEER MEMORIAL HOSPITAL	CAH	-15.7%	-	-	-	-	-	-	-	-	-	-	-	-
PROVIDENCE HOOD RIVER MEMORIAL HOSPITAL	CAH	-11.1%	\$999,929	-12.4%	17	\$1,932,361	\$925,594	-12.3%	16	\$1,788,708	\$1,198,956	-12.7%	21	\$2,316,979
PROVIDENCE SEASIDE HOSPITAL	CAH	-10.8%	\$500,972	-11.8%	8	\$874,253	\$463,729	-11.7%	7	\$809,260	\$600,686	-11.9%	9	\$1,048,265
SAINT ALPHONSUS MEDICAL CENTER - BAKER CITY INC	CAH	-2.2%	\$500,219	-3.9%	9	\$969,535	\$463,033	-3.7%	8	\$897,460	\$599,783	-4.2%	10	\$1,162,512
SAINT ALPHONSUS MEDICAL CENTER - ONTARIO INC	Rural PPS	4.4%	\$1,860,035	1.8%	42	\$4,717,028	\$1,721,759	2.0%	39	\$4,366,362	\$2,230,258	1.3%	51	\$5,655,909
SAMARITAN LEBANON COMMUNITY HOSPITAL	CAH	3.8%	\$2,917,875	1.4%	49	\$5,445,971	\$2,700,959	1.6%	45	\$5,041,115	\$3,498,652	0.9%	58	\$6,529,942
SAMARITAN NORTH LINCOLN HOSPITAL	CAH	1.1%	\$1,576,970	-1.5%	24	\$2,689,128	\$1,459,737	-1.3%	22	\$2,489,216	\$1,890,852	-2.1%	29	\$3,224,374
SAMARITAN PACIFIC COMMUNITY HOSPITAL	CAH	2.7%	\$2,414,669	0.1%	37	\$4,177,357	\$2,235,161	0.3%	35	\$3,866,810	\$2,895,287	-0.4%	45	\$5,008,821
SILVERTON HOSPITAL	Rural PPS	1.1%	\$6,746,105	-4.8%	111	\$12,378,551	\$6,244,596	-4.3%	103	\$11,458,323	\$8,088,855	-6.1%	133	\$14,842,388
SKY LAKES MEDICAL CENTER	Rural PPS	8.1%	\$7,683,457	5.1%	142	\$15,875,259	\$7,112,265	5.3%	132	\$14,695,084	\$9,212,779	4.5%	170	\$19,035,083
SOUTHERN COOS HOSPITAL & HEALTH CENTER	CAH	-5.2%	\$223,080	-6.6%	4	\$442,662	\$206,496	-6.5%	4	\$409,755	\$267,482	-6.9%	5	\$530,770
ST ANTHONY HOSPITAL	CAH	10.6%	-	-	-	-	-	-	-	-	-	-	-	-
ST CHARLES - MADRAS	CAH	10.5%	\$1,153,811	6.9%	20	\$2,229,736	\$1,068,036	7.1%	18	\$2,063,977	\$1,383,467	6.1%	24	\$2,673,545
ST CHARLES MEDICAL CENTER - REDMOND	Rural PPS	17.3%	\$2,757,493	14.7%	48	\$5,328,847	\$2,552,500	14.9%	44	\$4,932,697	\$3,306,347	14.1%	57	\$6,389,504
ST CHARLES PRINEVILLE	CAH	16.2%	\$1,068,261	13.5%	18	\$2,064,412	\$988,846	13.7%	17	\$1,910,942	\$1,280,889	13.0%	22	\$2,475,314
TILLAMOOK REGIONAL MEDICAL CENTER	CAH	5.8%	\$2,668,345	2.4%	49	\$5,499,755	\$2,469,979	2.7%	46	\$5,090,901	\$3,199,454	1.7%	59	\$6,594,431
WALLOWA MEMORIAL HOSPITAL	CAH	0.8%	\$404,113	-1.2%	7	\$745,775	\$374,071	-1.1%	6	\$690,334	\$484,548	-1.6%	8	\$894,215
WEST VALLEY HOSPITAL	CAH	13.7%	\$551,146	11.9%	10	\$1,065,088	\$510,173	12.1%	9	\$985,909	\$660,846	11.6%	11	\$1,277,084
WILLAMETTE VALLEY MEDICAL CENTER	Rural PPS	9.3%	\$1,336,700	8.2%	22	\$2,480,689	\$1,237,329	8.3%	21	\$2,296,273	\$1,602,757	8.0%	27	\$2,974,447

Note: Maine voted in support of Medicaid expansion in November 2017.

<sup>1</sup> CMS Healthcare Cost Report Information System (HCRIS), Q3 2017. Operating margin is computed in accordance with Flex Monitoring Team guidance. Outliers are excluded. Hospitals for which data are unavailable are excluded.

<sup>2</sup> Congressional Budget Office, 2017

<sup>3</sup> National Center for Rural Health Works, 2016

<sup>4</sup> The World Bank, 2017