

# Impact of Current Health Policy on Rural Hospitals and Communities

## Michigan

Hospital	Hospital Type	Margin <sup>1</sup>	Sequestration <sup>2</sup> <i>2% Inpatient and Outpatient Medicare Revenue Cut</i>			Bad Debt Reimbursement Cut <sup>3</sup> <i>35% Medicare Bad Debt Reimbursement Cut</i>		
			Annual Hospital Revenue Lost <sup>1</sup>	Potential Job Loss <sup>4</sup>	Potential GDP Loss <sup>5</sup>	Annual Hospital Revenue Lost <sup>1</sup>	Potential Job Loss <sup>4</sup>	Potential GDP Loss <sup>5</sup>
Allegan General Hospital	CAH	-7.1%	\$173,330	4	\$412,485	\$249,978	5	\$594,889
Aspirus Grand View	CAH	4.4%	\$178,681	3	\$316,946	\$0	0	\$0
Aspirus Iron River Hospitals and Clinics	CAH	-3.0%	\$219,177	4	\$459,689	\$0	0	\$0
Aspirus Keweenaw Hospital	CAH	2.1%	\$127,828	2	\$272,191	\$0	0	\$0
Aspirus Ontonagon Hospital	CAH	-5.7%	\$49,305	1	\$140,051	\$0	0	\$0
Baraga County Memorial Hospital	CAH	-5.9%	\$79,361	2	\$176,524	\$39,767	1	\$88,454
Borgess-Lee Memorial Hospital	CAH	6.9%	\$91,287	1	\$168,958	\$87,288	1	\$161,556
Bronson LakeView Hospital	CAH	11.0%	\$62,045	1	\$112,406	\$89,279	1	\$161,745
Caro Community Hospital	CAH	-6.3%	\$90,497	2	\$242,725	\$103,332	2	\$277,152
Community Health Center of Branch County	Rural PPS	5.0%	\$314,763	7	\$791,262	\$191,463	4	\$481,306
Deckerville Community Hospital	CAH	-6.9%	\$45,861	1	\$150,748	\$0	0	\$0
Dickinson County Healthcare System	Rural PPS	-13.7%	\$406,490	10	\$1,087,227	\$95,270	2	\$254,816
Eaton Rapids Medical Center	CAH	3.7%	\$97,336	2	\$235,286	\$0	0	\$0
Harbor Beach Community Hospital	CAH	-6.1%	\$64,621	2	\$205,074	\$37,049	1	\$117,575
Hayes Green Beach Memorial Hospital	CAH	6.6%	\$128,996	3	\$301,245	\$63,765	1	\$148,910
Helen Newberry Joy Hospital	CAH	-0.5%	\$90,685	2	\$268,680	\$100,878	3	\$298,881
Hills & Dales General Hospital	CAH	1.5%	\$88,085	2	\$208,148	\$110,390	2	\$260,855
Hillsdale Hospital	Rural PPS	-2.3%	\$244,414	6	\$637,482	\$0	0	\$0
Huron Medical Center	Rural PPS	-1.4%	\$226,273	5	\$525,160	\$70,948	1	\$164,665
Kalkaska Memorial Health Center - CAH	CAH	16.4%	\$77,814	3	\$345,608	\$0	0	\$0
Mackinac Straits Health System, Inc.	CAH	6.0%	\$113,552	2	\$271,977	\$65,264	1	\$156,318
Marlette Regional Hospital	CAH	-0.3%	\$77,992	2	\$237,352	\$0	0	\$0
McKenzie Health System	CAH	2.1%	\$83,067	1	\$161,701	\$131,332	2	\$255,656
McLaren Central Michigan	Rural PPS	5.4%	\$365,691	7	\$759,466	\$126,584	2	\$262,890
McLaren Lapeer Region	Rural PPS	8.6%	\$621,263	11	\$1,252,049	\$178,926	3	\$360,594
Memorial Healthcare	Rural PPS	6.3%	\$456,558	9	\$1,054,376	\$287,311	6	\$663,516
Mercy Health, Lakeshore Campus	CAH	13.9%	\$53,837	1	\$112,095	\$0	0	\$0
MidMichigan Medical Center - Alpena	Rural PPS	-	\$757,828	16	\$1,838,289	\$372,404	8	\$903,353
MidMichigan Medical Center-Clare	Rural PPS	4.7%	\$175,143	5	\$593,428	\$118,336	4	\$400,953
MidMichigan Medical Center-Gladwin	CAH	8.0%	\$86,456	2	\$266,565	\$205,500	6	\$633,604
MidMichigan Medical Center-Gratiot	Rural PPS	-4.3%	\$396,608	9	\$985,115	\$172,081	4	\$427,422
Munising Memorial Hospital	CAH	2.3%	\$22,022	0	\$47,021	\$15,982	0	\$34,125
Munson Healthcare Cadillac Hospital	Rural PPS	-0.5%	\$463,927	10	\$1,185,053	\$196,310	4	\$501,455
Munson Healthcare Charlevoix Hospital	CAH	3.3%	\$199,779	4	\$460,599	\$0	0	\$0
Munson Healthcare Grayling Hospital	Rural PPS	4.8%	\$403,941	9	\$977,143	\$152,187	3	\$368,144
Oaklawn Hospital	Rural PPS	0.8%	\$441,373	8	\$876,446	\$133,642	2	\$265,377
OSF St. Francis Hospital and Medical Group	CAH	4.7%	\$174,223	3	\$366,243	\$266,982	5	\$561,237
Otsego Memorial Hospital	Rural PPS	7.2%	\$310,626	5	\$596,366	\$174,606	3	\$335,223
Paul Oliver Memorial Hospital	CAH	5.7%	\$44,113	2	\$221,097	\$43,258	2	\$216,815
ProMedica Bixby Hospital	Rural PPS	9.0%	\$377,697	9	\$966,894	\$94,409	2	\$241,685
ProMedica Herrick Hospital	CAH	-7.8%	\$40,740	1	\$102,061	\$81,654	2	\$204,557
Scheurer Hospital	CAH	4.9%	\$174,149	4	\$429,029	\$0	0	\$0
Schoolcraft Memorial Hospital	CAH	9.4%	\$111,638	2	\$248,709	\$11,095	0	\$24,718
Sheridan Community Hospital	CAH	0.2%	\$38,456	1	\$99,716	\$69,973	2	\$181,439
South Haven Health System	Rural PPS	-	\$99,675	2	\$212,440	\$49,437	1	\$105,367
Sparrow Carson Hospital	Rural PPS	-20.2%	\$116,108	3	\$286,916	\$59,173	1	\$146,223
Sparrow Clinton Hospital	CAH	3.7%	\$107,986	2	\$243,941	\$148,510	3	\$335,484
Sparrow Ionia Hospital	CAH	-1.2%	\$92,147	2	\$213,051	\$231,462	5	\$535,162
Spectrum Health Big Rapids Hospital	Rural PPS	2.8%	\$183,446	5	\$525,625	\$97,649	2	\$279,791
Spectrum Health Gerber Memorial	CAH	2.5%	\$198,722	5	\$593,681	\$402,201	11	\$1,201,578
Spectrum Health Kelsey Hospital	CAH	5.4%	\$26,223	1	\$73,290	\$68,419	2	\$191,225
Spectrum Health Ludington Hospital	Rural PPS	-2.8%	\$369,568	10	\$1,076,344	\$132,640	3	\$386,306
Spectrum Health Pennock	Rural PPS	-7.8%	\$176,915	4	\$464,724	\$49,419	1	\$129,814
Spectrum Health Reed City Hospital	CAH	14.9%	\$193,851	5	\$563,485	\$423,801	11	\$1,231,903
Spectrum Health United Hospital	Rural PPS	6.4%	\$274,810	7	\$809,475	\$125,948	3	\$370,989

Note: Maine voted in support of Medicaid expansion in November 2017.  
<sup>1</sup> CMS Healthcare Cost Report Information System (HCRIS), Q3 2017. Operating margin is computed in accordance with Flex Monitoring Team guidance. Outliers are excluded. Hospitals for which data are unavailable are excluded.  
<sup>2</sup> Budget Control Act of 2011  
<sup>3</sup> Middle Class Tax Relief and Job Creation Act of 2012  
<sup>4</sup> National Center for Rural Health Works, 2016  
<sup>5</sup> The World Bank, 2019

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St. Joseph Health System	Rural PPS	2.9%	\$266,635	6	\$731,575	\$0	0	\$0
St. Mary's of Michigan Standish Hospital	CAH	3.6%	\$69,681	2	\$201,502	\$72,854	2	\$210,678
Sturgis Hospital	Rural PPS	1.8%	\$165,018	3	\$352,794	\$56,304	1	\$120,373
Three Rivers Health	Rural PPS	-2.3%	\$133,120	3	\$334,694	\$38,239	1	\$96,141
UP Health System-Bell	CAH	4.4%	\$104,886	2	\$241,804	\$0	0	\$0
UP Health System-Portage	Rural PPS	-1.7%	\$162,935	3	\$376,107	\$42,830	1	\$98,866
War Memorial Hospital	Rural PPS	-1.6%	\$379,183	9	\$977,323	\$123,305	3	\$317,813
West Branch Regional Medical Center	Rural PPS	6.3%	\$341,283	10	\$1,074,115	\$186,449	5	\$586,808
West Shore Medical Center	Rural PPS	-3.0%	\$293,131	5	\$573,280	\$0	0	\$0
<b>TOTAL</b>	<b>64 Rural Hospitals</b>	<b>2.6%</b>	<b>\$12,602,848</b>	<b>275</b>	<b>\$31,092,851</b>	<b>\$6,445,882</b>	<b>145</b>	<b>\$16,354,403</b>

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